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| LOCAL COMMISSIONERS MEMORANDUM |  
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Transmittal No: 97 LCM-50

Date: August 12, 1997

Division: Services and  
Community  
Development

TO: Local District Commissioners

SUBJECT: 1996 Monitoring and Analysis Profiles (MAPS)

ATTACHMENTS: MAPS Profiles are not available on-line.

Enclosed is the 1996 Monitoring and Analysis Profiles (MAPS) data package. It contains data on the four major child welfare programs: Child Protective Services, Preventive Services, Foster Care and Adoption. I encourage you to share this material with your Services' staff and to review and use the data in your planning and administrative activities.

This is the eleventh year that MAPS has been produced. Over that time, the package has changed in response to your feedback and as trends and priorities have changed. The overall format is similar to previous packages with the "Introduction" describing the general characteristics of the package, followed by the data pages and concluding with appendices that clarify the sources of the data used.

In reviewing this package, you are reminded that MAPS was not designed as a stand-alone set of indicators that judges how well or how poorly a district is performing. We recognize the complexities within local districts that make each case worthy of individual consideration. With this in mind, MAPS continues to be used as a starting point for program specific conversations between our respective staffs. This approach has resulted in constructive, focused agendas aimed at improving services to families and children.

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Your Regional Office staff are prepared to assist you in analyzing the data and responding to issues that the data generate. Comments on design issues should be made to Larry Brown, Director, Performance Monitoring and Analysis Unit, 8-C, 40 North Pearl Street, Albany, NY 12243 [1-800-343-8859], extension 4-9429, OFISLINK USER-ID SV0040.

Sincerely,

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Rose M. Pandozy  
Deputy Commissioner  
Division of Services and Community  
Development