Homeless Housing and Assistance Program (HHAP)

2015 Annual Report to the Governor and Legislature
The Homeless Housing and Assistance Program (HHAP) was created in 1983 to provide capital grants and loans to not-for-profit corporations, charitable organizations, municipalities and public corporations to acquire, construct or rehabilitate housing for persons who are homeless and are unable to secure adequate housing without special assistance. Projects eligible for HHAP funding may serve families, single persons, youth, and the elderly, as well as a range of persons with special needs such as homeless persons with mental illness, victims of domestic violence, veterans and persons with HIV/AIDS.

The Homeless Housing and Assistance Corporation (HHAC) is a public benefit corporation created in 1990 to administer the HHAP. HHAC is a subsidiary of the New York State Housing Finance Agency (HFA), and is administered by staff of the New York State Office of Temporary and Disability Assistance (OTDA). In accordance with Social Services Law section 44(7), the Commissioner of OTDA is required to submit to the Governor, the Temporary President of the Senate, and the Speaker of the Assembly, an annual report detailing the progress and evaluating the results, to date, of the program.

HHAP was the first program in the country to target substantial financial resources for the development of homeless housing. Since the inception of HHAP, New York State has led the nation in the advancement of the idea that more than bricks and mortar is needed to humanely provide housing for the more vulnerable members of society. Through HHAP, New York was a pioneer in the development of supportive housing for people (including families) living with HIV/AIDS, low demand housing for persons with mental illness and/or chemical dependency, and transitional re-entry programs for formerly incarcerated men and women.

Moreover, HHAP meets a distinct need within New York by developing housing that falls outside the purview of traditional low- and moderate-income housing initiatives. HHAP has provided capital funding for a wide range of housing types for various homeless special needs populations, including but not limited to:

- emergency and transitional facilities for victims of domestic violence;
- transitional housing for adolescents aging out of foster care;
- programs for homeless and runaway youth;
- transitional programs for people in recovery; and
- supported housing for veterans, people living with HIV/AIDS, persons leaving correctional facilities, persons who are chemically dependent, chronically homeless individuals, and persons with severe and persistent mental illness.

In many instances, HHAP is the only state resource available to fund the capital development of these types of projects.

Program funds are awarded through a Request for Proposals process. Applicants and awardees represent a broad range of not-for-profit and charitable organizations, generally with experience in housing development, management, and/or in the provision of social services. A relatively small number of grants have also been made to municipalities.
HHAP, in conjunction with all of the programs administered by the Bureau of Housing and Support Services within OTDA, is designed to move families and individuals from homelessness and poverty toward the greatest level of self-reliance and economic independence they are capable of achieving.

HHAP capital funds are primarily available for those costs related to the actual process of housing development: property acquisition; demolition and site work; rehabilitation or new construction; equipment costs; and architectural and other professional fees. From the inception of the program in 1983 through SFY 2015-16, the State has appropriated $974.5 million to contribute toward the development of 17,768 units of housing.

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**Summary of Awarded Funds**

For SFY's 1983-84 through 2015-16 not including MRT or IDDP

*SFY 2001-02 and 2002-03 appropriations were combined into one funding round.

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**CUMULATIVE FUNDS APPROPRIATED 1983-2015**
(in millions of dollars)

**CUMULATIVE HHAP UNITS & BEDS**

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3
Populations Served by HHAP

Homelessness is often the result of underlying challenges that families and individuals must address in order to attain the highest level of independence possible. Each year, HHAC selects projects that assist specific homeless sub-populations based on the community need demonstrated by the applicants. Over the history of HHAP, funding has been provided to develop supported housing for homeless single persons and families; homeless persons with mental illness; persons with substance abuse issues; homeless persons with HIV/AIDS; adolescents aging out of foster care; parenting teens; domestic violence (DV) victims and their families; elderly persons; veterans; and persons leaving correctional facilities. The chart below shows the units funded and identifies the special populations they serve.

OTDA recognizes that in order to be successful and impactful in developing housing for homeless and special needs households, the underlying causes of homelessness for the population served must be addressed beyond just providing housing. HHAP therefore requires that support services appropriate to the population housed be incorporated into the operation of each program. Housing is the foundation upon which a comprehensive service plan is built. These support services are a distinctive feature of HHAP-funded projects that promote a range of outcomes in keeping with the particular population. These could range from maintaining housing stability, sobriety, and medication compliance for a chronically homeless adult with a mental illness and chemical addiction, to safety planning, legal services, counseling and employment readiness for a family victimized by domestic violence. The provision of housing and support services is designed to assist tenants to move toward greater self-determination and economic sufficiency.

HHAP is a flexible program that may be used by itself in order to develop a homeless project, or in combination with other State, Federal, or local sources as well as private funds. HHAP is responsive to locally identified community needs, and may be used to fund various housing types: emergency, transitional, and/or permanent supportive housing. Housing types may be combined and designed at a scale that is appropriate to the community and population(s) to be housed. HHAP projects are frequently collaborative efforts with other funding sources in order to develop mixed-use housing.
projects that provide supportive and affordable housing for both low-income and homeless individuals and families.

**New York/New York III**

On November 3, 2005 New York State and the City of New York signed the New York/New York III Supportive Housing Agreement. Under this agreement, the State and City mutually agreed that supportive housing is a cost effective tool to address the multiple challenges faced by many homeless persons and that the portfolio of supportive housing programs in New York City needs to be increased to address the problem of chronic homelessness among individuals and families.

New York/New York III includes nine target populations. OTDA, through the Homeless Housing and Assistance Program, has committed to develop 1,000 units of housing for chronically homeless single adults who suffer from a serious and persistent mental illness or who are diagnosed as Mentally Ill and Chemically Addicted (MICA) (“Population A”).

The HHAP RFP includes supportive housing for chronically homeless single adults who suffer from a serious and persistent mental illness or who have a MICA diagnosis, developed in accordance with the New York/New York III Agreement, as a priority for funding. During calendar year 2015 three proposals were received requesting funding for 177 units of the HHAP-identified priority population, as well as units of other populations eligible under New York/ New York III.

To date, HHAP has funded 2,117 units of housing under the various populations identified in the New York /New York III agreement, including 936 units of OTDA’s priority, “Population A”, in collaboration with other funders.

**HHAP Funding History**

During the 32 years HHAP has been in operation, 702 projects throughout the State have been funded. Of these, 57 have been withdrawn, resulting in 645 projects remaining funded, yielding over 17,768 units of housing.

Over eighty percent of the units funded by HHAP provide permanent housing for homeless families and individuals. The remaining units provide housing in a transitional setting (generally up to 24 months) or on an emergency basis (30 days or less).
Regional Development

HHAP Projects Awarded by Region
1983 – 2015

Approximately fifty-six percent (56%) of program funds committed to date have been awarded to projects located in New York City, while the greatest number of projects has been developed in the rest of the state. This reflects the size of the homeless population in the metropolitan area, the higher cost of housing and the availability of non-profit sponsors. Twelve percent (12%) of funding has been committed to projects in suburban areas (Westchester, Nassau and Suffolk counties) and the remaining thirty-two percent (32%) has been committed to projects in the rest of the state.

TOTAL FUNDING BY REGION

NUMBER OF PROJECTS BY REGION

*Funds appropriated through SFY 2015-16.*
# HHAP Projects Awarded by County

## New York City & Suburbs

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<thead>
<tr>
<th>County</th>
<th>Number of Projects</th>
<th>Amount Awarded</th>
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## Rest of State

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Under the purview of the Office of Temporary and Disability Assistance, HHAP has served as the cornerstone program for the development of affordable supported housing for homeless individuals and families in New York State. Of all projects awarded HHAP funding to date, 86% have been successfully completed. Over 6% of all HHAP projects are currently in pre-development, preconstruction or in construction and about 8% have been withdrawn due to unforeseen problems.

**HHAP Project Status**

(All projects from 1983-2015)

- Completed: 593 (85%)
- Pre-Development: 31 (4%)
- Pre-Construction: 3 (1%)
- In Construction: 11 (2%)
- Withdrawn: 57 (8%)

Consistent with its mission, OTDA continues to fund safe, affordable housing with services that will move homeless families and individuals toward self-reliance and economic independence. The following chart denotes the development status of all HHAP projects that were progressing through the development/construction process as of December 2015.

**Total HHAP Projects in Development/Construction**

December 2015

- Pre-Development: 20 (62.0%)
- Pre-Construction: 3 (6.0%)
- In Construction: 16 (32.0%)
2015 Accomplishments

HHAP PROJECTS COMPLETED IN 2015

During calendar year 2015, 13 HHAP projects completed construction resulting in the preservation or creation of 538 units with 901 beds of housing and representing an HHAP investment of over $41 million. Following is a summary of those projects.

- **Regional Economic Community Action Program, Inc. (RECAP) (J002/HC00104)** received a $497,021 HHAP award reservation in June 2013, an amendment to its previous award of $653,409, for a total HHAP award of $1,150,430. The additional funds were used to remedy the deteriorating physical conditions at the project site, which, if unaddressed, posed potential health and safety risks to the residents and threatened the ongoing viability of the project, including but not limited to roof repairs, a fire escape and a retaining wall. The project consists of 23 units of single room occupancy permanent housing in Middletown, Orange County, for homeless single adults recovering from substance abuse. Other development funding for the repairs included $146,137 from the New York State Homes and Community Renewal (HCR) Urban Initiatives (UI) program. Operating income is based on Shelter Plus Care subsidies, HOPWA and/or Section 8 rental assistance. Referral sources for the project include Orange County Department of Social Services (DSS) and RECAP’s community partners. On February 11, 2015, RECAP received a Certificate of Occupancy (CoO).

- **Oswego County Opportunities, Inc. (OCO) (2012-017/HC00813)** received a $496,103 HHAP award reservation in December 2012 to develop a six (6) unit, eight (8) bed transitional housing project for homeless youth ages 16-21, including youth who are pregnant and parenting. HHAP is the only source of development funding. Operating income will be provided by the US Department of Health and Human Services (HHS) Administration for Children & Families; Runaway Homeless Youth (RHY) funds through the NYS Office of Children and Family Services (OCFS); NYS Supportive Housing Program (NYSSHP) funding through OTDA; and the United Way of Greater Oswego County. On August 1, 2014, OCO executed a Final Award Agreement with HHAC. On March 12, 2015, OCO received a Permanent CofO from the City of Fulton.

- **Volunteers of America – Greater New York (VOA-GNY) (2012-007/HC00794)** received $4,629,750 in HHAP funds to construct a 66-unit project located in the Bronx, including 45 units for single adults who are severely and persistently mentally ill (SPMI) (NY/NY III Category A), and disabled veterans and their families. The remaining units will house low-income families, and include a superintendent’s unit. Other development funding sources include Medicaid Re-design Team (MRT) funds, tax-exempt bonds and Low-Income Housing Tax Credits (LIHTC) through HFA, Federal Home Loan Bank (FHLB), and the Bronx Borough President’s Office. The total project cost is $20,964,438. Operating funding for the project includes tenant rents, NY/NY III subsidies through the New York City (NYC) Department of Health and Mental Hygiene (DOHMH) and Veterans Affairs Supportive Housing (VASH) vouchers through the U.S. Department of Veterans Affairs (VA). On May 6th, 2015, a CoO was issued and rent-up of the project has begun.
East 138<sup>th</sup> Owners LLC/ Barrier Free Living Housing Development Fund Corporation (BFL) (2012-008/ HC00803) received a $7,000,000 HHAP award reservation in October 2012 to develop 120 units for homeless families and single adults in the Bronx. The project consists of two separate buildings. One of the buildings will provide supportive housing for 50 chronically homeless families with a head of household who suffers from a disabling medical condition (NY/NY III Category G), and who is also a survivor of domestic violence. The second building will provide 70 units for individuals who are chronically homeless and suffer from a serious and persistent mental illness (SPMI) or who are diagnosed as mentally ill and chemically addicted (MICA) (NY/NY III Category A). These individuals will also either be survivors of domestic violence, disabled veterans or homeless people with disabilities diverted from nursing homes. One of the buildings will contain a superintendent’s unit, for a total of 121 units.

Other sources of development funding include tax-exempt bonds and an additional subsidy loan from NYC Housing Development Corporation (HDC), a loan from NYC Housing Preservation and Development (HPD), LIHTC equity from the tax credit syndicator (Richman Housing Resources), a deferred developer’s fee and a construction loan from Citibank, bringing the total project cost to $42,566,845. Operating income is based on Project-Based Section 8 vouchers from HPD, and NY/NY III funding from NYC DOHMH. Referrals will come primarily from NYC Department of Homeless Services (DHS) and the NYC Human Resources Administration (HRA). In addition, it is anticipated that 10% of the referrals will come from the Family Justice Centers and community-based domestic violence programs, such as Barrier Free Living’s own programs. Support services to be provided include, but are not limited to, case management, assistance and advocacy with Social Security and other benefits, and trauma counseling.

On May 29, 2015, a Temporary Certificate of Occupancy (TCO) was received for 637 East 138<sup>th</sup> street and on June 29, 2015, a TCO was received for 616 East 139<sup>th</sup> Street.

Share XIV/ Concern (M-36 / HC00292). In 1998 Love’m Inc. received a $600,000 award reservation for the purchase and rehabilitation of six scattered-site houses in Suffolk County to provide permanent housing for homeless families.

On March 25, 2009, Love’m was found in default of their agreement with HHAC. HHAC enlisted Concern for Independent Living (Concern) as the interim property manager. Love’m assigned the HHAC agreement to Concern, and Concern ultimately obtained court approval to acquire the properties through Share XIV, Inc., a holding company affiliated with Concern. Concern obtained a grant from HUD to rehabilitate the vacant buildings and return them to operational status with no new funding sought from HHAP. Four of the residences were rehabilitated and two were demolished and newly constructed.

Concern will manage the properties and provide support services. The population of this project changed from families to single adults with a serious and persistent mental illness. Funding for support services will come from a contract with NYS Office of Mental Health (OMH).

In May 2015, Certificates of Occupancy were obtained for all six buildings and tenants began moving in in June 2015.
Comm unit Housing Innovation, Inc. (CHI) (2010-022/ HC00824) received $1,572,134 in HHAP funds to rehabilitate a certified NYS OTDA Emergency Shelter for single homeless men in Suffolk County. The two story building is located at 629 West Main Street in Riverhead. It consists of 14 units and 32 beds. Residents share a communal kitchen, a community room and bathrooms. The basement contains a laundry room, a boiler room, 3 bathrooms, storage room, a laundry area and a large social service office. Suffolk County DSS provides a per diem rate per person living in the facility and has provided funds for certain renovations including handicapped ramp and accessible bathroom on the first floor totaling $141,282. HHAP funds were used to make alterations necessary to accommodate residents and support staff; eliminate code violations; paint; install security upgrades; and install a variety of energy efficient improvements, including insulation, new windows, new appliances, etc. CHI retained several engineering companies to perform an energy audit, structural examination, physical condition assessment report, and lead, mold and asbestos surveys. The total construction cost associated with the entire scope of work was estimated at $689,850.

CHI also requested HHAP funds to reduce the loan debt and associated costs with a HHAP grant. As a result the per diem rate would be reduced. HHAP funds were use to pay down the bridge loan by $395,000; CHI refinanced the remaining $480,000 with a bank loan. People United Bank contributed $480,000 to this project.

The project received a Final Award on May 15, 2014, a Certificate of Occupancy on November 5, 2015, and is fully occupied.

Project Renewal/ PRI Villa Avenue LP (2012-014/ HC00809) received an HHAP award reservation of $3,250,000 in December 2012 to create 56 units of permanent housing for chronically homeless single adults in the Bronx. Other funding includes HPD Supportive Housing Loan Program (SHLP) ($4,475,000) and LIHTC equity ($8,344,280), for a total development cost of $16,069,280. Forty-seven (47) of the units will be for chronically homeless singles with a substance abuse disorder and disabling clinical condition (NY/ NY III Category E) and nine (9) units will be for chronically homeless singles who suffer from serious and persistent mental illness or are diagnosed as mentally ill and chemically addicted (NY/ NY III Category A).

Operating income will come from HPD Project-Based Section 8 vouchers and NY/NY III subsidies through the DOHMH. Referrals will come from DHS. Support services will be provided by Project Renewal, as well as other community organizations through linkage agreements. On June 30, 2015, Project Renewal obtained a TCO and began renting units.

Support Ministries Inc. (2013-009/ HC00836) received a $999,889 HHAP award reservation in August 2013 to develop six units of permanent housing for single women in Albany. HHAP is the only source of development funding. Operating revenue sources include tenant rents, NYSSHP, annual grants and fund raising. On August 4, 2015, Support Ministries obtained a CoO.

The Rescue Mission Alliance of Syracuse N.Y., Inc. (2013-019/ HC00831) received a $3,442,924 HHAP award reservation in October 2013 to develop 183 congregate units of temporary emergency housing for singles in Syracuse. The units are for homeless individuals, including those who suffer from a mental illness or substance abuse disorder. Other sources of development funding include Federal Home Loan Bank (FHLB) and a sponsor contribution. The total project cost is $7,164,425. Operating revenue sources
include a per diem from Onondaga County DSS and fundraising. The Rescue Mission shelter opened on September 30, 2015.

- **Community Counseling and Mediation Services, Inc. (CCMS)/ Ruby’s Place Linden L.P (2012-013/ HC00808)** received a $3,500,000 award reservation in December 2012 for the new construction of a nine story building in Brooklyn. Other development funding sources included: HPD SHLP, LIHTC syndicated through Richman Capital Group and NYSERDA funds. This 72-unit permanent housing project includes 60 units for homeless individuals with a SPMI (NY/NYIII Category A) and 11 units for low-income community members meeting the LIHTC guidelines. The remaining unit is for a superintendent.

Support services including mental health services, case management, vocational and educational services will be provided on-site and through referrals to other community organizations. Sources of operating revenue include tenant rents and NY/NYIII subsidies through the DOHMH. On December 3, 2015, a Temporary Certificate of Occupancy was issued.

- **Grace Church Community Center, Inc. (GCCC) (d.b.a. Lifting Up Westchester) (2012-001/ HC00793)** received a $5,771,101 award reservation in April 2012 to purchase and rehabilitate its leased transitional housing and shelter building in White Plains. The project preserves 38 transitional SRO units and creates 14 emergency shelter beds for homeless adult men, targeting chronically homeless individuals with chemical dependency and/or mental illness. HHAP was the only source of development funding for the project. Operating revenues are based on a per diem through Westchester County DSS. On December 15, 2015, a TCO was issued, and the building is fully occupied.

- **Common Ground Community Housing Development Fund Corporation, Inc. (Common Ground) (2012-020/ HC00811)** received a $3,720,000 award reservation in December 2012 for the new construction of a 155-unit building in the Bronx. The project, known as the Boston Road Residence, includes 93 units for single homeless adults with a SPMI (NY/NY Category A) and who are high-cost Medicaid users. The remaining 60 units will be reserved for individuals with incomes up to 60% of the AMI and a one-bedroom unit for a live-in building superintendent.

Other sources of development funding included tax-exempt bonds, 4% LIHTC equity and MRT funds through HFA, NYC Resolution A funding and HPD SHLP. The total project cost was $48,791,616. Common Ground will partner with Services for the UnderServed (SUS) to provide supportive services through a NY/NY III contract with OMH. Operating revenue sources include Project-Based Section 8 vouchers and tenant rents. On December 21, 2015, the project received a TCO.

- **Comunilife, Inc., (2012-011/HC00812)** received a $1,677,469 award reservation in December 2012 to develop 65 units of permanent housing for homeless and low-income individuals in the Bronx. The project, known as El Rio, will include 39 units for homeless individuals diagnosed with a SPMI (NY/NY III Category A). The remaining units will be for low-income individuals. Other sources of development funding included SHLP and LIHTC equity through HPD, as well as Bronx Borough President Resolution A funds. The total project cost was $21,096,821.
Operating revenues include tenant rents, Project-Based Section 8 vouchers and NY/NY III subsidies (through DOHMH and OMH). On December 29, 2015, the project received a CofO.

- Center for Urban Community Services (CUCS) / Arthur Avenue Residence L.P. (2013-016/ HC00816) received a $3,825,000 award reservation in October 2013 for the new construction of a 108-unit building in the Bronx. The 65 HHAP units include 42 units for single adults living with serious mental illness and 23 units for chronically homeless families, or families at serious risk of becoming chronically homeless, in which the head of household suffers from a SPMI or MICA disorder (NY/NYIII Category D). The remaining units are for low-income families and individuals earning less than 60% of the AMI. Other sources of development funding included HDC tax-exempt bond financing, 4% LIHTC equity; HPD SHLP, NYSERDA and OMH. The total project cost was $39,991,625.

CUCS will provide on-site support services. Referrals will come from DHS and OMH. Operating revenues include tenant rents, OMH, and NY/NY III subsidies through DOHMH. On December 31, 2015, the project received a TCO.
Projects Completed in 2015
SECURE HOUSING IS FUNDAMENTAL TO REPAIRING AND STABILIZING LIVES

Oswego County Opportunities - PATH
Oswego County

Volunteers of America – Greater New York
Creston Avenue – NYC, Bronx County
In response to the tremendous need for supportive housing for homeless families and individuals, the appropriation for HHAP was more than doubled to $63 million in the SFY 2015-16 State Budget. The need for these funds is demonstrated, in part, by the demand in terms of the amount of funding requested. For SFY 2015-16, $159.8 million in funding requests were received.

HHAP funds are distributed via an “Open Request for Proposals (RFP)” process, which means that applications are accepted on a continuous basis and awards made in the order in which proposals are received. This process allows the program to become more nimble in addressing emerging needs; makes it easier for applicants to time their application to coincide with when the money will actually be needed; allows applicants to coordinate requests for HHAP funding with other funding sources, such as HCR, HPD, HUD, and other entities that provide capital funding; and increases the efficiency and speed with which HHAP staff are able to review applications by considering them on an ongoing basis, rather than all at once.

The RFP establishes certain funding priorities, including supportive housing projects that:

1. Provide housing for chronically homeless single adults who are diagnosed as SPMI or MICA (OTDA’s target population under New York/ New York III);
2. Serve a homeless population identified as having an unmet need within an applicable local Continuum of Care (CoC) planning document; and/or;
3. Are targeted to veterans or that give priority to veterans, which may include single homeless veterans and/or homeless veterans and their families.

As of December 31, 2015, 12 awards were made from the SFY 2015-16 HHAP appropriations. These 12 projects will collectively provide 488 units of supportive housing and 35 units of transitional housing. The populations to be served include survivors of domestic violence; youth; veterans and their families; single adults with a mental illness and/or substance abuse issue; and single adults living with HIV/AIDS. Below is a description of the projects awarded during the calendar year 2015. Please note that four (4) projects were funded with a combination of Medicaid Redesign Team (MRT) funds and HHAP funds, and are described in both sections.

Sponsor: The Doe Fund, Inc. – Rogers Avenue
County: Kings
HHAP ID#: 2015-002
HHAP Request: $5,133,891
Total Project Cost: $58,582,725
Summary of Project: The Doe Fund, Inc. (TDF) has requested $5,133,891 in HHAP funding for the new construction of a 123-unit permanent housing project in Brooklyn, including 69 units for homeless adults who are living with HIV/AIDS and who suffer from a co-occurring serious and persistent mental illness (SPMI), substance abuse disorder, or are mentally ill and chemically addicted (MICA) (NY/ NY III Category H). The remainder of the units consist of a superintendent’s unit and housing for low-income families, of which 46 units will be rented to families earning a maximum of 50% of the Area Median Income (AMI), and 13 units will be for families at 60% of the AMI.

Other development funding sources include $29,880,000 in tax-exempt bonds and a $7,995,000 second mortgage through New York City (NYC) Housing Development Corporation (HDC);
$7,995,000 from NYC Department of Housing Preservation and Development (HPD) Supportive Housing Loan Program (SHLP); $147,600 from the New York State Energy Research and Development Authority (NYSERDA); $250,000 from NYC Resolution A funds; and $7,181,234 in deferred developer’s fees. At permanent conversion, $23,617,288 in Low-Income Housing Tax Credit (LIHTC) equity through the Richman Group will be used to reduce the deferred developer’s fee and the HDC bonds. The remaining balance of the bonds will be converted into permanent debt, secured by a first lien mortgage. The total project cost is $58,582,625.

Operating funding consists of Section 8 Project-Based vouchers through by the New York City Housing Authority (NYCHA), tenant rents, NY/NY III subsidies through the NYC HIV/AIDS Administration (HASA), as well as parking lot revenue.

Support services available include case management; educational and vocational training; daily living skills; substance abuse counseling and treatment; recreation and socialization opportunities; and primary health care provided on-site and/or off-site through neighborhood organizations.

**Sponsor:** The Rescue Mission Alliance of Syracuse, N.Y.
**County:** Onondaga
**HHAP ID#:** 2015-005  
**HHAP Request:** $7,977,465  
**Total Project Cost:** $16,741,697

**Summary of Project:** The Rescue Mission Alliance of Syracuse, N.Y. (RMS) has requested $7,977,465 in HHAP funds for the substantial rehabilitation and expansion of an existing building to develop 128 permanent supportive housing units, including 65 units for homeless single adults with mental health and/or substance abuse issues. The applicant also proposes to preserve its 59-bed adult home licensed by NYS Department of Health (DOH) and expand the program by one bed for a total of 60 adult home beds.

Other sources of development funding include the Federal Home Loan Bank (FHLB) loan in the amount of $2,304,000 and tax exempt bonds through the Syracuse Housing Authority in the amount of $6,460,232. The bonds will be paid in full at permanent conversion by Low-Income Housing Tax Credit (LIHTC) equity allocated by the NYS Housing Finance Agency (HFA). The total project cost is $16,741,697.

Referrals will come from the RMS emergency shelter and from community service providers. Supportive services will include job readiness services, medical screening, referrals, and case management. Operating funding will consist of tenant rents, Supplemental Security Income (SSI) Congregate Care Level III funding, a DOH Equal Grant, funding from the Onondaga County Department of Mental Health, and a sponsor contribution.

**Sponsor:** Opportunities for Broome, Inc.
**County:** Broome
**HHAP ID#:** 2015-006
**HHAP Request:** $1,852,821 ($741,128 MRT)  
**Total Project Cost:** $2,027,821

**Summary of Project:** Opportunities for Broome, Inc. (OFB) has requested $1,852,821 ($1,111,693 in HHAP funds and $741,128 in MRT funds) to develop a 10-unit housing project for homeless individuals and families in Binghamton. Four (4) units will be reserved for homeless individuals with a documented disability who are high-cost Medicaid users.
Other sources of development funding include $75,000 from the United Way of Broome County and $100,000 in HOME funds through the City of Binghamton. The total development cost is $2,027,821.

Operating funding includes tenant rents, Shelter Plus Care subsidies through the U.S. Department of Housing and Urban Development (HUD), NYS Supportive Housing Program (NYSSHP) grant, and Community Service Block Grant. Support services will be provided by Sponsor and will include case management; life skills education and training; and employment skills training. Health and mental health services, substance abuse services, counseling, and employment services will also be provided through linkage agreements.

**Sponsor:** The Community Builders, Inc.  
**County:** Rensselaer  
**HHAP ID#: 2015-007**  
**HHAP Request: $4,455,052**  
**Total Project Cost: $22,278,509**  
**Summary of Project:** The Community Builders, Inc. (TCB) has requested $4,455,052 in HHAP funds to develop a 67-unit mixed-income housing project in Troy, known as Tapestry on the Hudson. Fifteen (15) of the units will be for homeless single adults and families leaving a domestic violence shelter. Of the remaining units, 31 will be for low-income families earning 60% of the area median income (AMI) or less and 21 units will be targeted to families earning 90% of the AMI or will pay Fair Market Rent (FMR). The project involves the gut rehabilitation of a historic warehouse.

Other sources of development funding include the Housing Trust Fund (HTF) in the amount of $4,294,885 and Low-Income Housing Tax Credit (LIHTC) equity of $5,601,629, both through NYS Homes and Community Renewal (HCR); Federal and State Historic Tax Credits equity of $4,017,059 and $2,510,662, respectively; a Community Preservation Corporation (CPC) permanent loan of $1,318,722; a NYSERDA grant of $80,400; and a sponsor contribution of $100. The total development cost is $22,278,509.

Operating funding will include tenant rents and project-based Section 8 rental vouchers. Support services will be provided in-kind by Unity House, and will include, case management, counseling, group support, advocacy, and safety planning.

**Sponsor:** The Bridge, Inc.  
**County:** Bronx  
**HHAP ID#: 2015-010**  
**HHAP Request: $4,250,000**  
**Total Project Cost: $20,326,238**  
**Summary of Project:** The Bridge Inc. has requested $4,250,000 in HHAP funds to newly construct a 59-unit building in the Bronx, including fifty-eight (58) units of permanent supportive housing for chronically homeless single adults who have been diagnosed with a severe and persistent mental illness (NYNYIII Category A). Priority will be given to veterans. The project, known as Melrose Commons, will also contain a superintendent’s unit.

Other sources of development funding include $2,346,356 in a Capital One bank loan; $7,316,168 in LIHTC equity; $70,800 from NYSERDA; $397,892 in deferred developer’s fee; and $5,945,022 from HPD SHLP, for a total development cost of $20,326,238.

Operating funding will include tenant rents, NY/NY III subsidies through the NYC Department of Health and Mental Hygiene (DOHMH), and project-based Section 8 rental vouchers.
Support services to be provided include case management, crisis intervention, vocational services, daily living skills training, vocational services, psychiatric, medical and dental services, and substance abuse counseling.

**Sponsor:** North Country Transitional Living Services, Inc. – Rensselaer St.  
**County:** St. Lawrence  
**HHAP ID#:** 2015-013  
**HHAP Request:** $2,990,869 ($1,110,894 MRT)  
**Total Project Cost:** $2,996,681  
**Summary of Project:** North County Transitional Living Services, Inc. (TLS) has requested $2,990,869 in HHAP and MRT funds to relocate and expand an existing 22-unit HHAP-funded Transitional SRO located in Ogdensburg. A new, 35-unit SRO for single homeless men is to be constructed on three vacant lots in Ogdensburg.

Other development funding includes a $5,812 Sponsor contribution for the purchase of the lots owned by the City of Ogdensburg. The total development cost is $2,996,681.

Support services to be provided will include, but are not limited to, case management, independent living skills, medication management, and referrals for other services as needed.

Operating revenue will include St. Lawrence County Department of Social Services; St. Lawrence County Community Services; NYS Supportive Housing Program (NYSSHP) through NYS Office of Temporary and Disability Assistance (OTDA), a sponsor contribution, and tenant rents.

**Sponsor:** H.E.L.P. Development Corp. - Genesis  
**County:** Kings  
**HHAP ID#:** 2015-015  
**HHAP Request:** $2,500,000  
**Total Project Cost:** $22,245,837  
**Summary of Project:** H.E.L.P. Development Corp. (HELP) has requested $2,500,000 in HHAP funds for the preservation and rehabilitation of an existing 150-unit housing project, including 75 units of permanent supportive housing for homeless families. Fifty (50) of those units will be reserved for chronically homeless families where the head of household has a documented disability. The remaining 75 units will be reserved as affordable housing for low-income families.

Other sources of development funding will include New York City (NYC) Department of Housing Preservation and Development (HPD); Low Income Housing Tax Credit equity (LIHTC) through NYS Homes and Community Renewal (HCR), the Vincent Mulford Foundation, and deferred developer’s fee. The total project cost is $22,245,837.

The project involves the ownership restructuring and recapitalization of an LIHTC project that HHAC was not previously involved in funding.

Operating revenue will include US Department of Housing and Urban Development (HUD) Supportive Housing Program grant, NYSSHP, tenant rents, sponsor contribution to offset security, laundry and vending services.

Support services will be provided by H.E.L.P. Social Service Corporation (HSSC) on-site and by other community organizations through linkage agreements. The services to be offered to the tenants include: case management, crisis intervention, service coordination, counseling, health services, mental health/psychiatric services, employment services, financial counseling, education services, family support services, and domestic violence services.
Sponsor: H.E.L.P. Development Corp. – Livonia II  
County: Kings  
HHAP ID#: 2015-016  
HHAP Request: $1,250,000  
Total Project Cost: $24,300,284  
Summary of Project: HELP Development Corporation (HELP) has requested $1,250,000 in HHAP funds to develop a 50-unit mixed use building with commercial space, supportive housing and low income housing in Brooklyn. The project, known as Livonia II, will contain 10 units for homeless families. The remaining 39 units will be for low-income families, as well as a superintendent’s unit. The project is a component of a larger development project coordinated by the NYC HPD.

Other sources of development funding will include bond financing, 4% LIHTC equity, and permanent financing through NYC Housing Development Corporation (HDC); Extremely Low and Low-Income Affordability (ELLA) program funds through HPD; and deferred developer’s fee. The total project cost is $24,300,284.

Operating revenue will include Living in the Community (LINC) Rental Assistance Program vouchers; Section 8 Project-Based vouchers; tenant rents; and rents from commercial space leased to New Visions for public schools and a commercial kitchen.

Support services to be provided directly or by referral include: case management; health care; transportation; benefits assistance; financial planning; legal services; utility assistance; behavioral health services; vocational counseling; job skills training; child care and after school programs; substance abuse and mental health services.

Sponsor: JCTOD Outreach, Inc. d.b.a. Johnson Park Center (JCTOD)  
County: Oneida  
HHAP ID#: 2015-018  
HHAP Request: $1,802,122 ($800,000 MRT)  
Total Project Cost: $2,802,122  
Summary of Project: JCTOD Outreach, Inc. d.b.a. Johnson Park Center (JCTOD) has requested $2,602,122 in Medicaid Redesign Team (MRT) funds to develop eight (8) units of permanent supportive housing in Utica for single, chronically homeless women who suffer from a mental illness or are diagnosed with a mental illness and substance abuse disorder. The project, known as JPA VI, involves the substantial rehabilitation of two buildings within a neighborhood containing several previous projects that JCTOD has successfully rehabilitated through HHAP and other grants. Each house will contain four (4) units.

Other sources of development funding include HOME funds from the City of Utica. The total project cost is $2,802,122.

Operating revenues include tenant rents and Shelter Plus Care (S+C) subsidies. Support services to be provided include life skills; transportation; monitoring; advocacy; case management; substance abuse services; job readiness training and care management. In addition, all tenants will have a mental health diagnosis and will receive supportive case management from Oneida County Office of Mental Health.
Sponsor: Lantern Organization, Inc.
County: New York
HHAP ID#: 2015-019
HHAP Request: $3,500,000
Total Project Cost: $25,677,631
Summary of Project: The Lantern Organization, Inc. has requested $3,500,000 in MRT funding from HHAP for the new construction of a 73-unit building in Manhattan, including 50 units for homeless individuals. The HHAP units will consist of 25 units for chronically homeless single adults who suffer from a serious and persistent mental illness (SPMI) or who are diagnosed as mentally ill and chemically addicted (MICA) (NY/NY III Category A), and 25 units for young adults, ages 18-24, who suffer from a serious mental illness and are leaving foster care (NY/NY III Category C). The project, known as Savannah Hall, will also contain 22 units for low-income individuals, and one unit for a superintendent.

Other sources of development funding include bond financing and MRT funds through the NYS Housing Finance Agency (HFA), Low-Income Housing Tax Credits equity (LIHTC) through New York Homes and Community Renewal (HCR), sponsor loans, deferred developer fee, and accrued construction interest. The total project cost is $25,677,631.

Operating revenues include tenant rents and NY/NY III subsidies from the NYS Office of Mental Health (OMH).

Support services to be provided include: service coordination; case management; health counseling; mental health assessment and counseling; nutritional counseling and services; substance abuse counseling; benefits advocacy; educational and employment services; entrepreneurial programs; educational and primary health care referrals; money management and self-empowerment training.

Sponsor: YMCA of Greater Syracuse, Inc.
County: Onondaga
HHAP ID#: 2015-020
HHAP Request: $3,697,779
Total Project Cost: $5,734,902
Summary of Project: The YMCA of Greater Syracuse, Inc. has requested $3,697,779 in HHAP funds to preserve 99 single room occupancy (SRO) units and create an additional nine (9) new units for a total of 108 units for homeless single men. Of the existing units, 79 are under contract with HHAC under an original HHAP grant of $795,000 received in 1996. The existing 20 units not currently under contract would be included in the rehabilitation and converted into homeless housing.

Other development funding sources include the Federal Home Loan Bank of New York (FHLB) and the Gifford Foundation. The total project cost is $5,734,902.

Operating revenues will include tenant rents; Section 8 project-based vouchers; public assistance shelter allowance; NYS Supportive Housing Program (NYSSHP) through the NYS Office of Temporary and Disability Assistance (OTDA); Syracuse Department of Neighborhood and Business Development funding; and Community Development Block Grant (CDBG) funds through the City of Syracuse and Onondaga County.

Support services to be provided include: counseling; mental health services; substance abuse intervention and treatment; medical services, crisis intervention, rental subsidy assistance; health and wellness assistance; and a range of community-based referrals.
Since State Fiscal Year 2012-13, the HHAP Request for Proposals (RFP) has been utilized as the vehicle to award a portion of the capital funds from the Medicaid Redesign Team (MRT) allocation plan. MRT funds are intended to develop supportive housing targeted to high-cost Medicaid users. This initiative is likely to return significant savings in terms of decreased hospitalizations, shortened lengths of stay in long term care facilities, and reduction in unnecessary emergency room visits, as well as improved health outcomes from support services provided in stable, supportive housing. Projects eligible for MRT funds under the HHAP RFP must provide permanent supportive housing to homeless single individuals who exhibit conditions or histories recognized as associated with high-cost Medicaid usage. Examples include, but are not limited to: single adults who have experienced chronic homelessness, physical disability, mental illness, substance abuse, or other disabling conditions.

The SFY 2015-16 State Budget included a $10 million allocation through the MRT housing initiative. Applications for these funds are accepted through the existing HHAP RFP. Total requests for funding for MRT-eligible projects exceeded $26 million during the SFY 2015-16 funding round. During calendar year 2015, five (5) awards from SFY 2015-16 were made.

**Sponsor:** The Albany Damien Center, Inc.  
**County:** Albany  
**HHAP ID#:** 2015-003  
**HHAP Request:** $4,316,789 (MRT)  
**Total Project Cost:** $4,897,670  
**Summary of Project:** The Albany Damien Center, Inc. has requested $4,316,789 in Medicaid Redesign Team (MRT) funding to develop twenty (20) units of permanent supportive housing for homeless individuals living with HIV/AIDS in Albany. The project will require both new construction and the moderate rehabilitation of an existing structure on the site. Other development funding will include $478,968 from an insurance settlement following the destruction of the applicant’s previous building by fire, $61,913 in private donations/gifts, and $40,000 from NYSERDA. The total development cost is $4,897,670.

Operating funding is anticipated from Section 8 rental assistance vouchers through the Albany Housing Authority, donations from private foundations and other fundraising, and tenant rents.

Support services will include case management; medication management; counseling; daily living skills; substance abuse counseling and treatment; vocational training; mental health counseling; symptom management; HIV primary care services; and food and nutrition education.

**Sponsor:** Opportunities for Broome, Inc.  
**County:** Broome  
**HHAP ID#:** 2015-006  
**HHAP Request:** $1,852,821 ($741,128 Medicaid Redesign Team [MRT])  
**Total Project Cost:** $2,027,821  
**Summary of Project:** Opportunities for Broome, Inc. (OFB) has requested $1,852,821 ($1,111,693 in HHAP funds and $741,128 in MRT funds) to develop a 10-unit housing project for homeless individuals and families in Binghamton. Four (4) units will be reserved for homeless individuals with a documented disability who are high-cost Medicaid users.
Other sources of development funding include $75,000 from the United Way of Broome County and $100,000 in HOME funds through the City of Binghamton. The total development cost is $2,027,821.

Operating funding includes tenant rents, Shelter Plus Care subsidies through the U.S. Department of Housing and Urban Development (HUD), NYS Supportive Housing Program (NYSSHP) grant, and Community Service Block Grant. Support services will be provided by Sponsor will include case management; life skills education and training; and employment skills training. Health and mental health services, substance abuse services, counseling, and employment services will also be provided through linkage agreements.

**Sponsor:** North Country Transitional Living Services, Inc. – Rensselaer St.  
**County:** St. Lawrence  
**HHAP ID#:** 2015-013  
**HHAP Request:** $2,990,869 ($1,110,894 MRT)  
**Total Project Cost:** $2,996,681  
**Summary of Project:** North County Transitional Living Services, Inc. (TLS) has requested $2,990,869 in HHAP and MRT funds to relocate and expand an existing 22-unit HHAP-funded Transitional SRO located in Ogdensburg. A new, 35-unit SRO for single homeless men is to be constructed on three vacant lots in Ogdensburg.

Other development funding includes a $5,812 Sponsor contribution for the purchase of the lots owned by the City of Ogdensburg. The total development cost is $2,996,681. Support services to be provided will include, but are not limited to, case management, independent living skills, medication management, and referrals for other services as needed.

Operating revenue will include St. Lawrence County Department of Social Services; funding from St. Lawrence County Community Services; NYS Supportive Housing Program (NYSSHP) through NYS Office of Temporary and Disability Assistance (OTDA), a sponsor contribution, and tenant rents.  
**Sponsor:** JC TOD Outreach, Inc. d.b.a. Johnson Park Center (JCTOD)  
**County:** Oneida  
**HHAP ID#:** 2015-018  
**HHAP Request:** $1,802,122 ($800,000 MRT)  
**Total Project Cost:** $2,802,122  
**Summary of Project:** JCTOD Outreach, Inc. d.b.a. Johnson Park Center (JCTOD) has requested $2,602,122 in Medicaid Redesign Team (MRT) funds to develop eight (8) units of permanent supportive housing in Utica for single, chronically homeless women who suffer from a mental illness or are diagnosed with a mental illness and substance abuse disorder. The project, known as JPA VI, involves the substantial rehabilitation of two buildings within a neighborhood containing several previous projects that JCTOD has successfully rehabilitated through HHAP and other grants. Each house will contain four (4) units.

Other sources of development funding include HOME funds from the City of Utica. The total project cost is $2,802,122.

Operating revenues include tenant rents and Shelter Plus Care (S+C) subsidies. Support services to be provided include life skills; transportation; monitoring; advocacy; case management; substance abuse services; job readiness training and care management. In addition, all tenants will have a mental health diagnosis and will receive supportive case management from Oneida County Office of Mental Health.
2015 MRT Accomplishments

PROJECTS COMPLETED IN 2015

During calendar year 2015, no MRT projects were completed. As of December 2015, 16 projects have been awarded funds through MRT, for a total of $44,409,811. Four (4) projects were completed in 2014, five (5) are currently in construction and seven (7) are in pre-development.

Below is a chart of all funded MRT projects and their status:

<table>
<thead>
<tr>
<th>Sponsor</th>
<th># of Units</th>
<th>MRT Award</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011-003 Providence Housing</td>
<td>21</td>
<td>$1,989,957</td>
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</tr>
<tr>
<td>2011-009 Opportunities for Broome</td>
<td>22</td>
<td>$3,482,479</td>
<td>Completed</td>
</tr>
<tr>
<td>2012-006 Polish Community Center</td>
<td>20</td>
<td>$3,655,438</td>
<td>Completed</td>
</tr>
<tr>
<td>2012-024 Mercy Haven</td>
<td>16</td>
<td>$4,240,340</td>
<td>In Construction</td>
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<tr>
<td>2012-028 Finger Lakes UCP</td>
<td>7</td>
<td>$1,435,535</td>
<td>Completed</td>
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<tr>
<td>2013-028 Evergreen/ STEL</td>
<td>15</td>
<td>$1,500,000</td>
<td>In Construction</td>
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<tr>
<td>2013-030 Concern – Middle Island</td>
<td>50</td>
<td>$7,500,000</td>
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<tr>
<td>2013-031 Mental Health Assoc. of Columbia/ Greene</td>
<td>15</td>
<td>$1,730,131</td>
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<tr>
<td>2014-016 Common Ground – Park</td>
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<td>$2,000,000</td>
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<td>2014-020 PCMH - Marion</td>
<td>65</td>
<td>$4,230,769</td>
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<td>2014-033 The Doe Fund</td>
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<td>$3,676,351</td>
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<td>2015-003 Albany Damien Center</td>
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<td>$4,316,789</td>
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<td>2015-006 Opportunities for Broome – Carroll St.</td>
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<td>$741,128</td>
<td>Pre-Development</td>
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<td>2015-013 North Country Transitional Living Services</td>
<td>35</td>
<td>$1,110,894</td>
<td>Pre-Development</td>
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<tr>
<td>2015-018 JCTOD</td>
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<td>$800,000</td>
<td>Pre-Development</td>
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365  $42,409,811
STATUS OF MRT FUNDING

SFY 2012-13 to SFY 2015-16

<table>
<thead>
<tr>
<th>Status</th>
<th>Number of Projects</th>
<th>Sum of Award Amt</th>
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<tr>
<td>Completed</td>
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<td>$10,563,409</td>
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<td>In Construction</td>
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<td>Pre-Development</td>
<td>7</td>
<td>$14,929,711</td>
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Status of Infrastructure Development Demonstration Program

The Infrastructure Development Demonstration Program (IDDP) is administered by the New York State Housing Finance Agency (HFA). IDDP was established to reduce the development cost of affordable housing by providing grants to eligible applicants to be used in conjunction with existing state, local and federal housing programs. IDDP grants are limited to a maximum of five thousand dollars ($5,000) per unit of affordable housing. Program funds can be used for hard and soft costs associated with infrastructure improvements.

Article XXI of the Private Housing Finance Law provides that HFA shall enter into agreements with other State agencies and public benefit corporations to carry out the provisions of that Article and in particular, to provide grant funds to complimentary programs administered by such agencies or public benefit corporations. HFA set aside $500,000 in IDDP funding to support HHAP projects. At least 75% of the total amount appropriated for this program is being made available for projects located in cities, towns or villages having a population of 30,000 or less.

Below is the status of IDDP awards:

<table>
<thead>
<tr>
<th>Sponsor</th>
<th># of Units</th>
<th>IDDP Award</th>
<th>IDDP Status</th>
<th>B1184 Status</th>
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<td>Work Complete</td>
<td>Approved</td>
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<td>Warren Washington AMH</td>
<td>18</td>
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<tr>
<td>Bethesda</td>
<td>16</td>
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Asset Management

SUMMARY OF 2015 ACTIVITIES AND ACCOMPLISHMENTS

HHAC has continued active oversight and support of the portfolio of operating projects through monitoring, reporting, assisting distressed projects and providing technical assistance. In addition, HHAC is responsible for the review and approval of requests to draw upon HHAC funded reserves; the procurement of Technical Assistance (TA) providers and auditing services for HHAC’s annual audit; and ensuring HHAC’s compliance with the Public Authorities Law.

The HHAP portfolio of operating homeless housing projects currently consists of 346 projects and 485 sites. These projects provide a total of 8,018 units and over 12,843 beds. The value of the portfolio in terms of the HHAP investment is $602,611,258. While several new projects became operational in 2015, the operational phase ended in 2015 for 21 projects, which were removed from the portfolio figures.

Oversight

HHAP received 258 Annual Operating Reports for review in 2015. Reports include project operating data, budgets, audited financial statements, a description of support services and tenant accomplishments, documentation of insurance and payment of taxes, etc. In addition to the Annual Reports, 136 monitoring visits were conducted during 2015. Also, visits were conducted to newly operational projects to ensure a smooth transition from development staff to services and property management staff. The annual reporting process affords the opportunity to correct minor operational and contract compliance issues that are identified as well as provide informal technical assistance to improve the operation and viability of the projects.

Technical Assistance

HHAP manages the procurement and provision of professional Technical Assistance (TA) resources to assist HHAP projects in development and operation. In 2015, a Request for Qualifications (RFQ) for TA services was released to procure consultants for a five year period, from 2016-2021. HHAP provided a range of technical assistance to various operational projects during 2015 including, but not limited to: board of director’s training, capital needs assessments, property management, audit review, legal assistance, and emergency repairs.
Conclusion

As noted in the Introduction of this report, New York was the first state in the nation to create a state-funded program dedicated solely to the development of supportive housing for homeless families and individuals. In creating HHAP, New York developed a unique program with the ability to meet a myriad of distinct and sometimes changing local needs. HHAP is designed to provide supportive housing for those that could not obtain or maintain affordable housing. The population served by HHAP consists overwhelmingly of extremely low-income households, typically with multiple barriers to independent housing. Disabilities, mental illness, substance abuse, and/or health conditions often compound issues of low educational attainment, negative employment history, and basic skills. These individuals and families find themselves facing these barriers in the context of high unemployment and a largely unaffordable housing market for low-wage earners (See the National Low Income Housing Coalition’s “Out of Reach 2015” study). The primary focus of traditional housing programs is to provide housing only. In contrast, the primary focus of supportive housing programs is to provide housing accompanied by the range of support services needed to assist formerly homeless individuals and families to remain stably housed.

The architects of HHAP recognized that New York’s most vulnerable citizens are New York’s most economically disadvantaged households who need more than a mere roof over their heads in order to achieve the greatest level of independence possible. In addition to affordable housing, homeless families and individuals need assistance in connecting with critical baseline services such as Public Assistance, the Supplemental Nutrition Assistance Program, Supplemental Security Income, and Medicaid in order to achieve basic stability. Once stabilized and in affordable housing, they can then focus on longer-term objectives such as family reunification, education and employment.

Subsequent to the establishment of HHAP, New York created a number of wrap around support service programs that assist homeless and at risk households. These programs, also administered by OTDA, are designed to provide critical financial assistance to not-for-profit operators of supportive housing, both to ensure the long term financial viability of these projects and appropriate services to homeless residents.

OTDA has developed strong collaborative working relationships with local social services districts across the state, especially districts with high concentrations of homeless and public assistance households. OTDA works with local districts and their not-for-profit partners to meet emergent local needs. In many instances, without HHAP funding, critically necessary emergency or transitional housing needs would go unmet because HHAP is the only state funding source available to assist them. HHAP-funded emergency and transitional housing projects play a significant role in their local communities, particularly in upstate areas.

The need for the Homeless Housing and Assistance Program is greater than ever. The cost effectiveness of supportive housing has been well documented by leading experts (See Culhane, 2002; The Lewin Group, 2004; and the Los Angeles Homeless Services Authority Economic Roundtable, 2009). HHAP is the only state resource specifically designed to address the supportive housing needs of homeless families and individuals. HHAP projects provide localities across the state with a cost effective tool to address the increase in homelessness being experienced in a majority of communities.