

**NEW YORK STATE
OFFICE OF TEMPORARY AND DISABILITY
ASSISTANCE**

**HOMELESS HOUSING AND
ASSISTANCE PROGRAM**

**ANNUAL REPORT
to the
Governor and the Legislature**

2012



Andrew M. Cuomo, Governor

Introduction

The Homeless Housing and Assistance Program (HHAP) was created in 1983 to provide capital grants and loans to not-for-profit corporations, charitable organizations, municipalities and public corporations to acquire, construct or rehabilitate housing for persons who are homeless and are unable to secure adequate housing without special assistance. Projects eligible for HHAP funding may serve families, single persons, youth, and the elderly, as well as a range of special needs groups such as homeless persons with mental illness, victims of domestic violence, veterans and persons with HIV/AIDS.

The Homeless Housing and Assistance Corporation (HHAC) is a public benefit corporation created in 1990 to administer the program. The corporation, known as the Homeless Housing and Assistance Corporation (HHAC), is a subsidiary of the New York State Housing Finance Agency (HFA), and is administered by staff of the New York State Office of Temporary and Disability Assistance (OTDA). In accordance with Social Services Law Sec. 44(7), the Commissioner of OTDA is required to submit to the Governor, the Temporary President of the Senate, and the Speaker of the Assembly, an annual report detailing the progress and evaluating the results, to date of the program.

HHAP was the first program in the country to target substantial financial resources for the development of homeless housing. Since the inception of HHAP, New York State has led the nation in the advancement of the idea that more than bricks and mortar is needed to humanely provide housing for the more vulnerable members of society. Through HHAP, New York was a pioneer in the development of supportive housing for people (including families) living with HIV/AIDS, low demand housing for persons with mental illness and/or chemical dependency, and transitional re-entry programs for formerly incarcerated men and women.

Moreover, HHAP meets a distinct need within New York by developing housing that falls outside the purview of traditional low- and moderate-income housing initiatives. HHAP has provided capital funding for a wide range of housing types for various homeless special needs populations, including but not limited to:

- emergency and transitional facilities for victims of domestic violence;
- transitional housing for adolescents aging out of foster care;
- programs for homeless and runaway youth;
- transitional programs for people in recovery; and
- supported housing for veterans, people living with HIV/AIDS, persons leaving correctional facilities, persons who are chemically dependent, chronically homeless individuals, and persons with severe and persistent mental illness.

In many instances, HHAP is the only state resource available to fund the capital development of these types of projects.

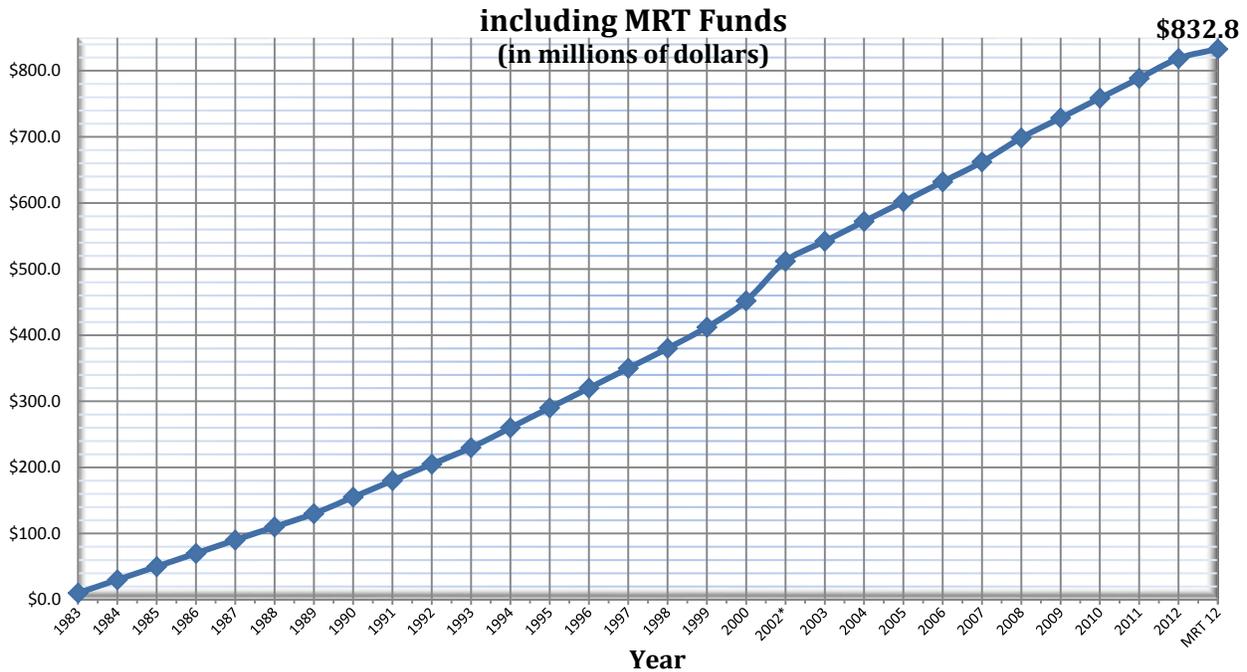
Program funds are awarded through a Request for Proposals process. Applicants and awardees represent a broad range of not-for-profit and charitable organizations, generally with experience either in housing development or management, or in the provision of social services. A relatively small number of grants have also been made to municipalities.

HHAP, in conjunction with all of the programs administered by the Bureau of Housing and Support Services within OTDA, is designed to move families and individuals from homelessness and poverty toward the greatest level of self-reliance and economic independence they are capable of achieving.

Summary of Awarded Funds

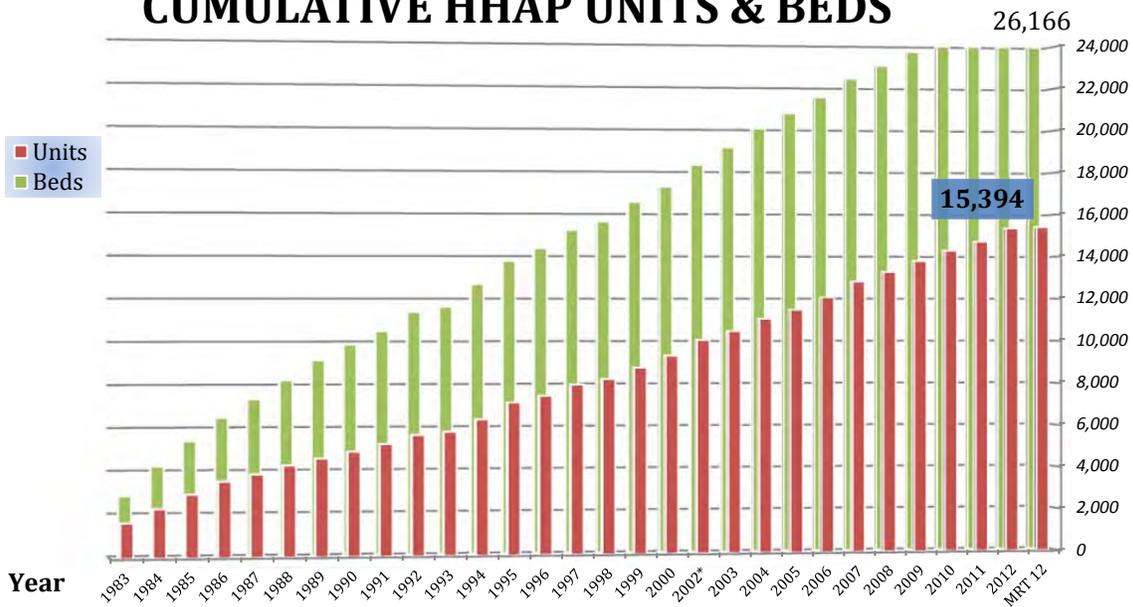
HHAP capital funds are primarily available for those costs related to the actual process of housing development: property acquisition; demolition and site work; rehabilitation or new construction; equipment costs; and architectural and other professional fees. From the inception of the program in 1983 through SFY 2012-13, the state has appropriated \$832.8 million to contribute toward the development of 15,394 units of housing.

CUMULATIVE FUNDS APPROPRIATED 1983-2012



For SFY's 1983-84 through 2012-13

CUMULATIVE HHAP UNITS & BEDS

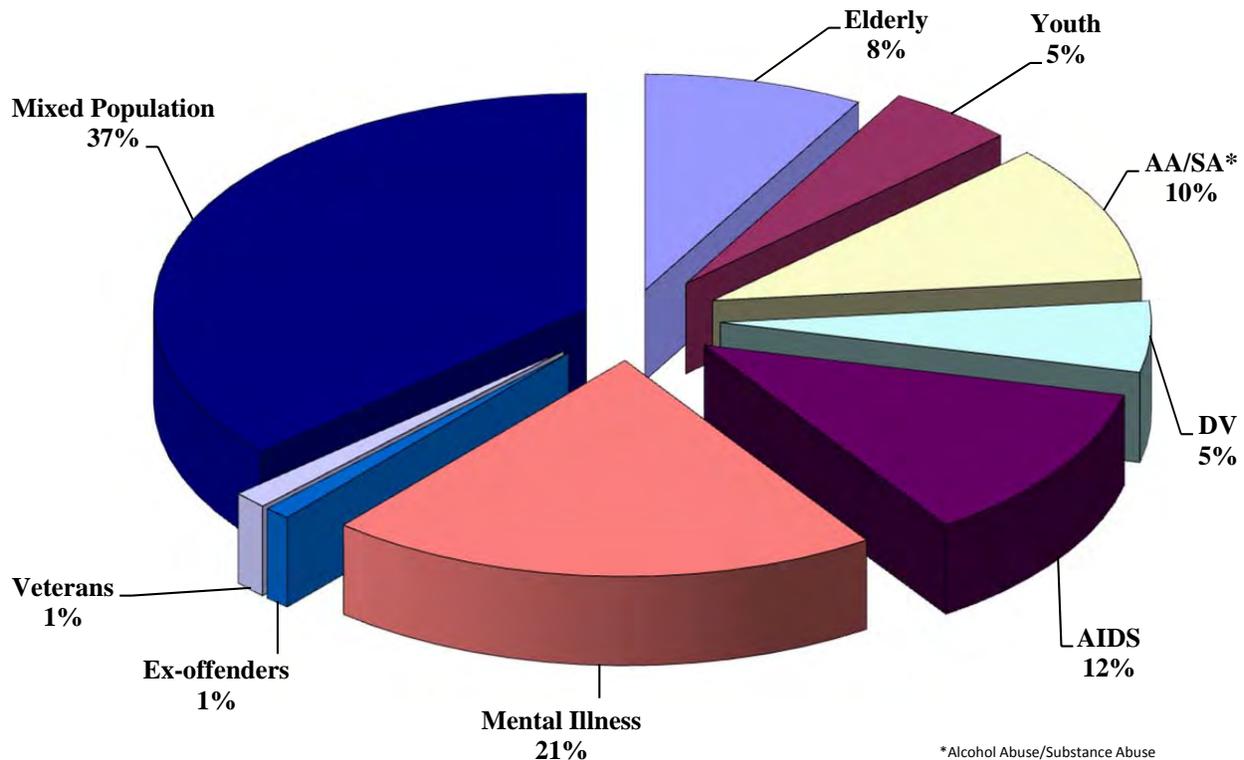


*SFY 2001-02 and 2002-03 appropriations were combined into one funding round.

Populations Served by HHAP

Homelessness is often the result of underlying challenges that families and individuals must address in order to attain the highest level of independence possible. Each year, HHAC selects projects that assist specific homeless sub-populations based on a determination of need. Over the history of HHAP, funding has been provided to develop supported housing for homeless single persons and families; homeless persons with mental illness; persons with substance abuse issues; homeless persons with HIV/AIDS; adolescents aging out of foster care; parenting teens; domestic violence (DV) victims and their families; elderly persons; veterans; and persons leaving correctional facilities. The chart below shows the units funded and identifies the special populations they serve.

Special Population Units Awarded 1983-2012



OTDA recognizes that in order to be successful and impactful in developing housing for homeless and special needs households, the underlying causes of homelessness for the population served must be addressed, beyond just providing housing. HHAP therefore requires that support services appropriate to the population housed be incorporated into the operation of each program. Housing is the foundation upon which a comprehensive service plan is built. These support services are a distinctive feature of HHAP-funded projects that promote a range of outcomes in keeping with the particular population. These could range from maintaining housing stability, sobriety, and medication compliance for a chronically homeless adult with a mental illness and chemical addiction, to safety planning, legal services, counseling and employment readiness for a family victimized by domestic violence. The provision of housing and support services are designed to assist tenants to move toward greater self determination and economic sufficiency.

New York/New York III

On November 3, 2005 New York State and the City of New York signed the New York/New York III Supportive Housing Agreement. Under this agreement, the State and City mutually agreed that supportive housing is a cost effective tool to address the multiple challenges faced by many homeless persons and that the portfolio of supportive housing programs in New York City needs to be increased to address the problem of chronic homelessness among individuals and families.

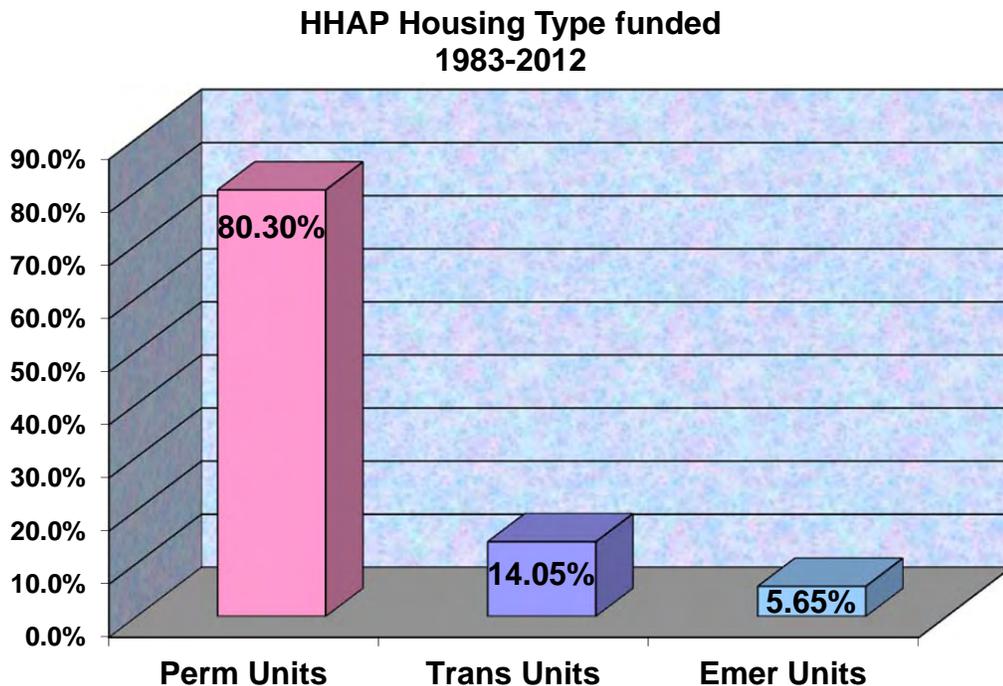
New York/New York III includes numerous target populations. OTDA, through the Homeless Housing and Assistance Program, has committed to develop 1,000 units of housing for chronically homeless single adults who suffer from a serious and persistent mental illness or who are diagnosed as Mentally Ill and Chemically Addicted (MICA).

The HHAP RFP includes supportive housing for chronically homeless single adults who suffer from a serious and persistent mental illness or who have a MICA diagnosis, developed in accordance with the New York/New York III Agreement, as a priority for funding. During calendar year 2012 six proposals were received requesting support for 289 units of the HHAP-identified priority population as well as 96 units other populations eligible under the broader definition.

HHAP Funding History

During the 29 years HHAP has been in operation, 658 projects throughout the State have been funded. Of these, 57 have been withdrawn, resulting in 601 projects remaining funded, yielding over 14,500 units of housing.

Over eighty percent of the beds funded by HHAP provide permanent housing for homeless families and individuals. The remainder provides housing in a transitional setting (generally up to 24 months) or on an emergency basis (30 days or less).

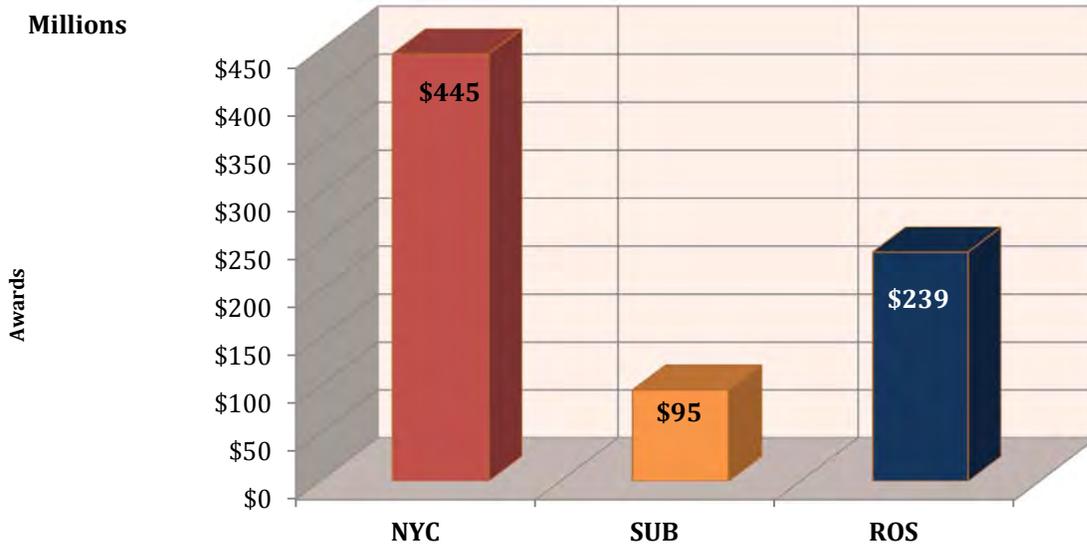


Regional Development

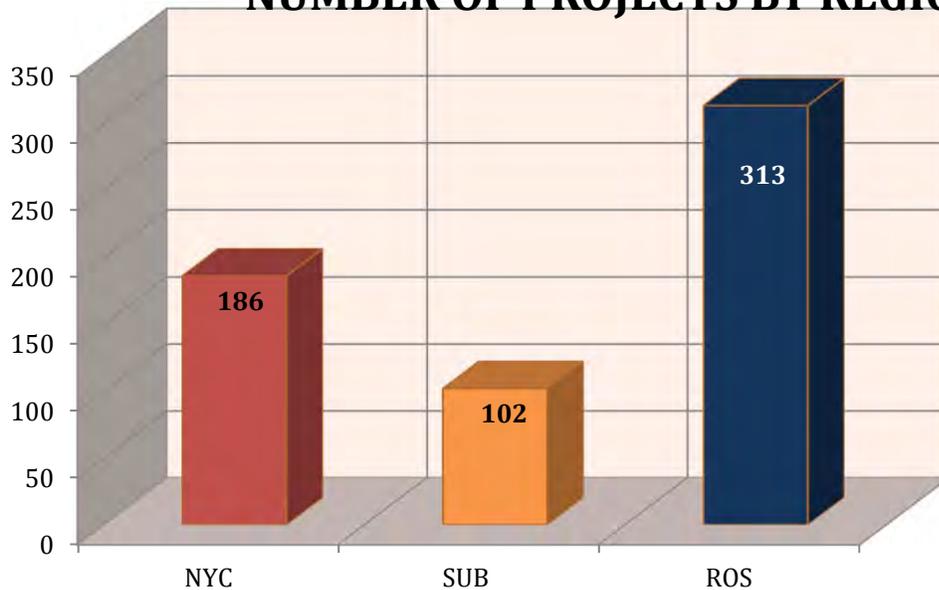
HHAP Projects Awarded by Region 1983 – 2012

Fifty-seven percent of program funds committed to date have been awarded to projects located in New York City. This reflects the size of the homelessness population in the metropolitan area, the higher cost of housing and the availability of non-profit sponsors. Twelve percent of funding has been committed to projects in suburban areas (Westchester, Nassau and Suffolk counties) and the remaining 31% has been committed to projects in the rest of the state.

TOTAL FUNDING BY REGION



NUMBER OF PROJECTS BY REGION



*Funds appropriated through SFY 2012-13.

HHAP Projects Awarded by County

1983 – 2012*

*Funds appropriated through SFY 2012-13

New York City & Suburbs

County	Number of Projects	Amount Awarded
<i>New York City</i>		
<i>NYC Total</i>	<i>187</i>	<i>\$445,434,079</i>
<i>Suburban</i>		
Nassau	10	5,529,853
Suffolk	46	38,846,904
Westchester	46	50,889,612
<i>Suburban Total</i>	<i>102</i>	<i>\$95,266,369</i>

Rest of State

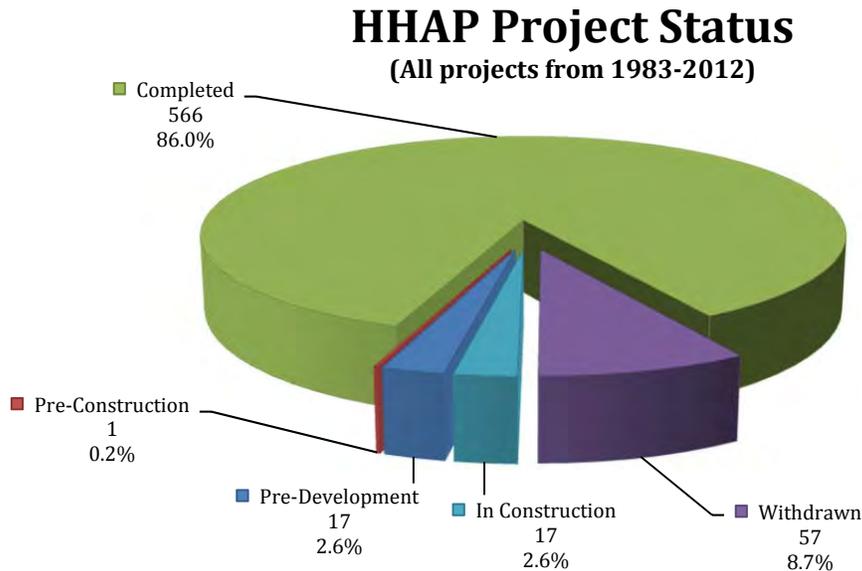
County	Number of Projects	Amount Awarded
Albany	28	\$18,985,061
Allegany	3	893,653
Broome	15	20,455,077
Cattaraugus	9	5,490,916
Cayuga	3	414,179
Chautauqua	8	3,442,261
Chemung	1	175,000
Chenango	1	198,500
Clinton	5	1,994,840
Columbia	5	2,257,826
Cortland	1	158,673
Dutchess	9	5,982,223
Dutchess/Ulster*	1	950,000
Erie	34	32,555,027
Essex	1	74,000
Franklin	10	4,606,399
Fulton	3	4,622,858
Greene	1	152,000
Herkimer	1	219,265
Jefferson	6	2,955,374
Livingston	3	1,201,173
Madison	1	159,909
Monroe	26	20,964,271
Montgomery	1	550,000
Niagara	8	4,266,500
Oneida	11	7,468,498

County	Number of Projects	Amount Awarded
Onondaga	15	11,225,367
Ontario	4	3,798,298
Orange	9	12,061,825
Orleans	1	524,985
Oswego	3	1,313,103
Otsego	3	1,150,467
Putnam	3	933,713
Rensselaer	13	19,171,539
Rockland	3	2,540,926
Saratoga	7	4,334,255
Schenectady	6	10,624,336
Schoharie	2	345,290
St. Lawrence	11	8,244,491
Steuben	7	3,852,482
Sullivan	2	258,321
Tioga	3	1,016,752
Tompkins	5	4,987,516
Ulster	9	4,747,490
Warren	4	1,249,340
Wayne	3	1,344,670
Wyoming	3	1,282,000
Yates	1	452,331
Washington	1	2,509,858
<i>Rest of State Total</i>	<i>313</i>	<i>\$239,162,848</i>
<i>Withdrawals</i>	<i>56</i>	<i>\$1,710,196</i>
Grand Total	658	\$781,573,492

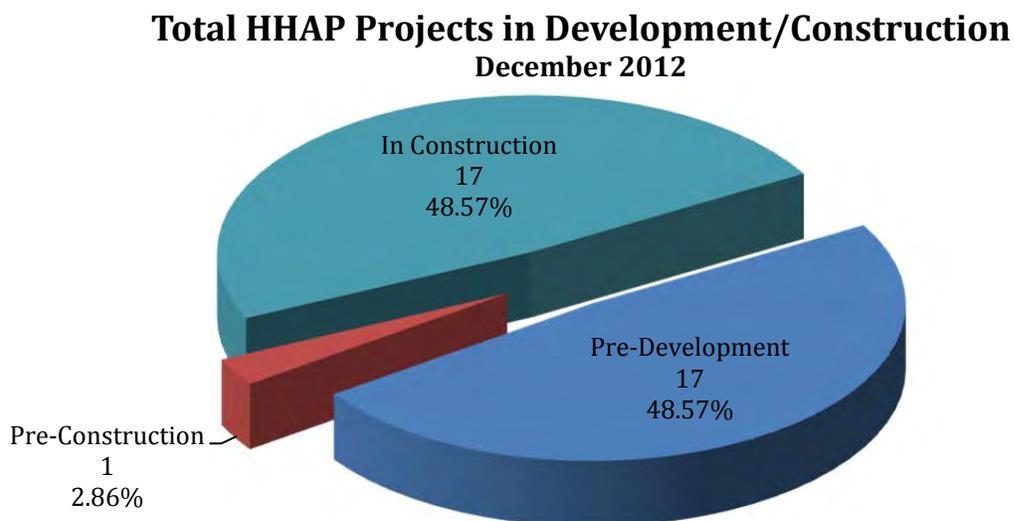
*Scattered site project

HHAP Project Status

Under the purview of the Office of Temporary and Disability Assistance, HHAP has served as the cornerstone program for the development of affordable supported housing for homeless individuals and families in New York State. Of all projects awarded HHAP funding, 86% have been successfully completed. Over five percent of all HHAP projects are currently in pre-development, preconstruction or in construction and about nine percent have been withdrawn due to unforeseen problems.



Consistent with its mission, OTDA continues to fund safe, affordable housing with services that will move homeless families and individuals toward self-reliance and economic independence. The following chart denotes the development status of all HHAP projects that were progressing through the development/construction process as of December 2012.



2012 Accomplishments

HHAP PROJECTS COMPLETED IN 2012

During calendar year 2012, eleven (11) HHAP projects completed construction resulting in the preservation or creation of 1,221 units of housing and representing an HHAP investment of over \$77 million. Following is a summary of those projects.

- **Safe Inc. of Schenectady (2008-010/ HC00706)** received an award of HHAP funds in December, 2008 to develop six units and 12 beds for emergency congregate housing for runaway and homeless youth in Schenectady. Other sources of development funding include the NYS Legislature, the Schenectady Foundation, and the First Reformed Church of Schenectady and other individual contributions. The total project cost was \$1,495,000.

Operating income sources consist of a negotiated per diem rate with Schenectady County Department of Social Services (DSS), as well as various grants including US Department of Health and Human Services (HHS) Basic Center Grant and Street Outreach Grant, US Department of Housing and Urban Development (HUD) Supportive Housing Program (SHP), Office of Temporary and Disability Assistance (OTDA) New York State Supportive Housing Program (NYSSHP), City of Schenectady Emergency Shelters Grant (ESG) and the United Way. In addition to providing housing, meals and clothing, supportive services are also provided, which include, but are not limited to: counseling, case management, transportation, recreational activities and aftercare services. Other services are available off-site via referrals, such as mental health services, substance abuse services, educational/vocational training, and employment services.

The project became operational on March 1, 2012.

- **JCTOD Outreach, Inc. (2009-10/ HC00723)** received an award of HHAP funds in February 2010 to develop eight units of permanent housing in Utica for chronically homeless women with a mental health diagnosis. Other sources of development funding include City of Utica HOME funds. The total project cost was \$2,209,509.

Operating income is based on Public Assistance Shelter Allowance from Oneida County DSS and a HUD SHP grant. Referral sources for the project include the Oneida County Department of Mental Health, St. Luke and St. Elizabeth Hospital psychiatric wards, and other emergency shelters.

This project received a LEED platinum designation for energy efficiency, one of only 61 in the State and the first for supportive housing.

The project became operational on April 1, 2012

- **Postgraduate Center for Mental Health (PCMH)/Hull Ave. (2008-008/ HC00691)** received an award of HHAP funds in December 2008 to develop 69 units of permanent supportive housing in the Bronx. The populations housed include single adults who are severely and persistently mentally ill (SPMI) (NY/NY III Category A), families exiting the NYC shelter system and low-income senior citizens. In addition to HHAP funds, the project received capital funds from the NYS Office of Mental Health (OMH), the NYS Dormitory Authority bond financing, Low Income Housing Tax Credits (LIHTC) through the Housing Finance Agency (HFA), a sponsor loan and deferred developer's fee for a total project cost of \$17,367,282.

Operating income, as well as referrals, are from the NYS Office of Mental Health (OMH) and the NYC Department of Health and Mental Hygiene (DOHMH). Additional referrals are from the NYC Department of Homeless Services (DHS).

The project became operational on April 15, 2012.

- **Common Ground Communities/Hegeman Residence (2009-004/ HC00717)** received an award of HHAP funds in December 2009 to develop a 161-unit building including 100 units of permanent supportive housing for homeless single adults in Brooklyn. In addition to HHAP funds, the project was financed with LIHTC equity and loans from the NYC Department of Housing Preservation and Development (HPD), Federal Home Loan Bank (FHLB), the Brooklyn Borough President and a subsidy loan from HFA. The total project cost was \$43,674,419.

The populations served include single adults with a mental illness and persons living with HIV/AIDS (both NY/NY III populations), as well as low-income individuals. Operating income sources include rents and project-based Section 8 operating subsidies. Referrals are from DHS, NYC Human Resources Administration (HRA) and community organizations.

The project became operational on April 15, 2012.

- **Common Ground Community II HDFC/Eastman Commons (2009-008/ HC00721)** received an award of HHAP funds in December 2009 for the demolition of an existing building and the new construction of an 80-unit building in Rochester. In addition to HHAP, the project was financed with funding through NYS Homes and Community Renewal (HCR) programs including LIHTC, Housing Trust Fund (HTF) and Urban Initiatives (UI). Additional funding sources include the City of Rochester HOME funding, HUD SHP, FHLB and deferred developer's fee. Total project cost was \$15,961,464.

Forty-one of the units provide permanent supportive housing for formerly homeless individuals and 39 of the units house low-income individuals. Operating income is based on HUD Shelter Plus Care and project-based Section 8 subsidies. Referrals are from the Monroe County DSS and other not-for-profit agencies.

The project became operational on April 20, 2012.

- **Concern for Independent Living, Inc./ Concern Heights Apartments LLC (2009-003/ HC00720)** received an award of HHAP funds in December, 2009 to develop 91 units of permanent housing in Brooklyn. Other sources of development funding include LIHTC equity from the National Equity Fund (NEF) through HCR, a loan from the Community Preservation Corporation (CPC), FHLB, an OMH grant, and NYS Energy Research and Development Authority (NYSERDA). The total project cost was \$30,805,173.

Sixty units provide housing for persons with psychiatric disabilities who are chronically homeless or at risk of chronic homelessness (a NY/NY III population). Of the remaining units, 30 are for low-income individuals and families and one is a superintendent's unit. Operating income is based on tenant rents, OMH subsidies and NY/NY III subsidies through NYC DOHMH. Referral sources for the project include DHS, State-operated psychiatric centers and/or State-operated transitional residences.

The project became operational on June 1, 2012

- **Fulton County YMCA, Inc. (2007-017/ HC00711)** received an award of HHAP funds in November 2007 to develop 11 units consisting of 23 beds of permanent housing for single men and women in Gloversville. HHAP is the only source of development funding. The total project cost was \$3,586,300.

This project represents an expansion of an existing HHAP project. The original project consisted of 23-bed SRO for single adult men. The current project rehabilitated the remainder of the building formerly used for athletics. The entire project now provides supportive housing for 46 single homeless adults. Operating income is based on Public Assistance through Fulton County Department of Social Services (FCDSS), tenant contributions toward rent, and New York State Supportive Housing Program (NYSSHP). Referral sources for the project are primarily from the FCDSS, with additional referrals from linkages with other community service agencies.

The project became operational on June 8, 2012.

- **Postgraduate Center for Mental Health (PCMH)/ Grand Concourse (2007-06/ HC00708)** received an award of HHAP funds for the new construction of an eight-story building in the Bronx. In addition to HHAP, PCMH received assistance through HPD including the Supportive Housing Loan Program (SHLP), a LIHTC allocation, and Tax Credits Assistance Program (TCAP). In addition, the project also received an Affordable Housing Program (AHP) grant from FHLB. The total project cost was \$23,386,267.

This project created 77 new units of permanent supportive housing, including 51 of the studios units for homeless single adults living with severe and persistent mental illness (SPMI) and other co-occurring conditions. The remaining studios will be reserved for low-income single adults in the community, some of whom may also be living with severe and persistent mental illness.

Referrals sources include NYC DHS and NYC's Continuum of Care system. Operating income consists of rents set at the Fair Market Rate and project-based Section 8 rental assistance. In addition, the project was developed as a High Service Need initiative, with supportive services funding coming from the NYC DHMH and NYSSHP.

The project became operational on June 11, 2012.

- **Unity House of Troy, Inc. (2008-19/ HC00687)** received an award of HHAP funds in December 2008 to develop a 20-bed emergency shelter in Rensselaer County for single adults and families who are survivors of domestic violence. Other sources of development funds include HUD, NYS Office of Children and Family Services (OCFS) and capital campaign funds bringing the total project cost to \$3,768,450.

The shelter is licensed by OCFS. Operating income is based on a per diem rate provided by Rensselaer County. Additional operating funding is provided by various state and federal grants, as well as private contributions, including: NYS Department of Health (DOH) Child and Adult Care Feeding Program, NYS Coalition Against Domestic Violence, NYS Crime Victims Board, Federal Family Violence Prevention Services administered by OCFS, Rensselaer County Department for Youth, City of Troy Emergency Solutions Grant and private contributions. Referrals will primarily come through the Rensselaer County DSS.

The project became operational on June 22, 2012.

- **Neighbors Of Watertown, Inc. (NOW) (2007-09/ HC00684)** received an award of HHAP funds in November 2007 to develop 13 units of permanent housing for singles and families in Jefferson County. HHAP was the sole funder. The total project cost was \$2,174,400.

The project consists of two adjacent buildings. A former Social Security Administration building was converted into 10 SROs for single adults, while a former music school was converted into three family units. The apartments are designed to be affordable to those with limited earned income, Shelter Plus Care (S+C) vouchers and/or public assistance shelter allowance. Referral sources for the project include the Jefferson County DSS and community agencies and facilities.

The project became operational on June 28, 2012.

- **Housing Visions Consultants, Inc./ Lockport Canal Homes (2010-010/ HC00774)** received an award of HHAP funds in May, 2011 to develop 30 units of permanent housing for homeless and low income families in Lockport. In addition to HHAP, the project was financed with funding through HCR programs including LIHTC, HTF, and HOME. Additional funding was provided by the City of Lockport. The total project cost was \$8,480,201.

Among the special needs households assisted are survivors of domestic violence and their children. Operating income is based on tenant rents and project-based Section 8 vouchers. Referrals for the project primarily come from YWCA of Niagara, which operates domestic violence programs in the community. Additional referral sources include Niagara County DSS and other community based agencies. Supportive services are provided by the YWCA of Niagara, including family reunification, parenting, employment readiness, and case management.

The project became operational on November 23, 2012

- **New Destiny Housing Corp, Inc./ Anderson Avenue (2008-34/ HC00713)** received an award of HHAP funds in December 2008 to develop 41 units of permanent housing for victims of domestic violence in the Bronx. Other sources of development funding include LIHTC and HTF through HCR, the Bronx Borough President's Office, FHLB and owner's equity, bringing the total project cost to \$14,560,632.

The project provides housing for both families and single adults. Operating income is based on multiple rental sources. Rents for seven of the HHAP units are set at the Public Assistance Shelter Allowance rate. Four units have project-based Section 8 rent subsidies from HCR, and rent for the remaining nine units will be set at 30% of the tenant's income. The non-HHAP rents are set at 30% of the tenant's income and are reserved for individuals between 50% and 60% of the area median income; four of the non-HHAP units also have project-based Section 8. Referral sources for the project will mainly come from NYC Human Resource Administration (HRA). Support services provided include: counseling, case management, legal and medical assistance, childcare, parenting skills, after school and recreation activities, life skills and employment training.

The project became operational on December 31, 2012.

Projects Completed in 2012

SECURE HOUSING IS FUNDAMENTAL TO REPAIRING AND STABILIZING LIVES.



***Fulton County YMCA, Inc.
Gloversville, Fulton County***



***Neighbors of Watertown, Inc.
Watertown, Jefferson County***

(Projects continued...)



**Unity House of Troy, Inc.
Troy, Rensselaer County**



**JCTOD Outreach, Inc.
Utica, Oneida County**

(Projects continued...)



**Hegeman Residence
Brooklyn, Kings County**



**Concern Heights Apartments
Brooklyn, Kings County**

(Projects continued...)



**1070 Anderson Avenue
Bronx, Bronx County**



**Safe House
Schenectady, Schenectady County**

(Projects continued...)



**Hull Avenue
Bronx, Bronx County**



**Grand Concourse
Bronx, Bronx County**

(Projects continued...)



**Eastman Commons
Rochester, Monroe County**

HHAP Request for Proposals

SFY 2012-2013 RFP

The SFY 2012-13 State Budget contained a \$30 million appropriation for HHAP. HHAP funds are distributed via an "Open Request for Proposals (RFP)" process which means that applications are accepted on a continuous basis and awards made in the order in which proposals are received. This process allows the program to become more nimble in addressing emerging needs; makes it easier for applicants to time their application to coincide with when the money will actually be needed; allows applicants to coordinate requests for HHAP funding with those to other funding sources, such as HCR, HPD, HUD, and other entities that provide capital funding; and, increases the efficiency and speed with which HHAP staff are able to review applications by considering them on an ongoing basis, rather than all at once.

The SFY 2012-2013 State Budget also included a \$14.3 million appropriation through the Medicaid Redesign Team (MRT) housing initiative. These funds were allocated through the existing HHAP RFP. The HHAP/MRT initiative targets upstate projects serving single adult homeless populations that are high-cost Medicaid users.

As of December 31, 2012 two awards were announced from the SFY 2011-12 HHAP appropriations; ten awards were made from the SFY 2012-13 HHAP appropriations; and three awards were made from the MRT 2012-13 appropriation. Below is a summary of all awards announced during the calendar year 2012.

HHAP SFY 2011-12 Awards:

Sponsor: Concern for Independent Living, Inc.

County: Suffolk

HHAP ID#: 2011-011

HHAP Request: \$4,481,621

Total Project Cost: \$17,351,621

Summary of Project: Concern for Independent Living (CIL) requested \$4,481,621 in HHAP funds to develop a 60-unit supportive housing project located at 600 Albany Avenue, Amityville in Suffolk County. The proposed project will be located on the former North Amityville Armed Forces Reserve Center Site. The project will create 108 beds of permanent supportive housing for homeless single veterans and veteran families.

Additional capital funding for the project was secured from an HCR LIHTC allocation, and a construction loan from Bank of America.

The project includes the demolition of existing structures and the new construction of a 60-unit building, which will include two laundry facilities, outdoor gardens, a playground and off-street parking. A Community Resource Center is also proposed to be developed separately on an adjacent lot where an extensive range of support services will be provided by CIL and other local agencies. Notably, this collaboration includes United Veterans Beacon House (also an HHAP grantee) to provide services to the homeless veterans regarding Post-Traumatic Stress Disorder (PTSD), counseling and medical services. Operating funds are anticipated from rental subsidies from OMH, Office of Alcoholism Substance Abuse Services (OASAS) and Veterans Affairs Supportive Housing (VASH) Vouchers.

Sponsor: Housing Visions Unlimited, Inc.

County: Onondaga
HHAP ID#: 2011-012
HHAP Request: \$\$3,500,000
Total Project Cost: \$11,493,390

Summary of Project: Housing Visions Unlimited, Inc. (HVI) requested \$3,500,000 in HHAP funds for the new construction of a 50-unit building to house homeless veteran single adults and families, located at 2223 E. Genesee Street, in Syracuse. The project, to be known as VanKeuren Square, will contain 44 one-bedroom and six two-bedroom units, a community room and support services space. Other funding for the project will include HTF and \$124,500 from deferred developer's fee.

The Syracuse Veterans Administration Medical Center is the supporting organization, which will provide referrals and support services to the project. Support services will include case management, medical care, alcohol and substance abuse treatment, mental health treatment, benefits counseling, job training and employment opportunities. Operating funds will come from VASH vouchers and tenant contribution.

HHAP SFY 2012-13 Awards:

Sponsor: Grace Church Community Center, Inc.
County: Westchester
HHAP ID#: 2011-014 (to be renumbered 2012-001)
HHAP Request: \$5,771,101
Total Project Cost: \$5,771,101

Summary of Project: Grace Church Community Center, Inc. (GCCC) was awarded \$5,771,101 in HHAP funds to purchase and rehabilitate 86 East Post Road in White Plains, Westchester County. The project would preserve 38 transitional SRO beds and create 14 emergency shelter beds. The design includes the addition of a third floor to the building to better accommodate their current emergency program.

The shelter assists homeless adult men, targeting chronically homeless individuals with chemical dependency and/or mental illness. HHAP is the only source of development funding for the project. Operational funding is based on a contract with Westchester County DSS. In addition to the emergency and transitional housing, the building will also contain a meeting room, examination room, laundry facilities, common kitchen, dining, bathroom and showers, case manager and services offices, and recreational area.

The applicant will provide an array of support services on-site, and off-site through referrals, including: case management, medical services, alcohol and substance abuse services, mental health treatment, independent living skills, recreation, vocational and educational services, transportation services, and follow-up services after discharge. GCCC has an extensive history of collaboration with local social services agencies and is active on the Steering Committee of the Westchester County Continuum of Care.

Sponsor: My Sister's Place, Inc.
County: Westchester
HHAP ID#: 2012-002
HHAP Request: \$2,389,619
Total Project Cost: \$2,389,619

Summary of Project: My Sister's Place (MSP) requested \$2,389,619 in HHAP funds to purchase a confidential site in Yonkers to create an 11-unit/20-bed emergency shelter for single adults and families who are victims of domestic violence. The site is to be newly rehabilitated by a developer, L+M Development Partners (L+M), and purchased by (MSP) on a turnkey basis.

MSP currently operates a 15-bed emergency domestic violence shelter at another site that is more than 120 years old, is costly to maintain and operate, and is cost-prohibitive to renovate due to substantial structural repair needs. The proposed project would replace the existing 15 beds and expand the capacity to 20 beds. MSP indicated that despite the shelter resources available in the community, including their two existing shelters (one of which is an HHAP project), 200 individuals were turned away last year due to lack of capacity. Operating funding would be provided through a per diem rate, subject to NYS Division of Budget and OCFS approval

Sponsor: Volunteers of America - Greater New York, Inc.

County: Bronx

HHAP ID#: 2012-007

HHAP Request: \$4,629,750

Total Project Cost: \$20,964,438

Summary of Project: Volunteers of America – Greater New York (VOA-GNY) was awarded \$4,629,750 in HHAP funds to construct a 66-unit project located in Bronx. The target population will consist of single adults who are severely and persistently mentally ill (SPMI) (NY/NY III Category A), disabled veterans and their families as well as low income families. The building will contain 21 efficiency apartments (NY/NY III population), 12 one bedroom apartments, and 33 two-bedroom apartments, as well as a Superintendent's unit. There will be 45 HHAP units. Other development sources include LIHTC through HFA, FHLB, and the Bronx Borough President's Office. The development funding structure also involves the retaining of two permanent mortgages held by HFA and deferred developer's fees. Operating funding includes rents, NY/NY III subsidies through DOHMH and VASH vouchers.

Sponsor: Barrier Free Living

County: Bronx

HHAP ID#: 2012-008

HHAP Request: \$7,000,000

Total Project Cost: \$38,468,474

Summary of Project: Barrier Free Living (BFL) was awarded \$7,000,000 in HHAP funds to develop two adjacent buildings, with a total of 120 units and 192 beds of supportive housing for families and individuals with physical disabilities located in Bronx. The population to be served includes 50 units for homeless families with a disabled head of household (NY/NY III category G), who are also survivors of domestic violence (DV), and 70 units for single individuals who are chronically homeless and suffer from a serious and persistent mental illness (NY/NY III category A). These individuals may also be survivors of DV or disabled veterans. Other sources of development funding include LIHTC equity, HPD SHLP, NYC Housing Development Corporation (HDC) in a first and second mortgage, and deferred developer's fee.

Operating income is proposed to come from project-based Section 8 rental assistance, tenant rents, and NY/NY III subsidies through DOHMH. The project will offer an extensive range of support services directly including DV and trauma services, benefits advocacy, parenting classes and vocational training where appropriate.

Sponsor: Communilife, Inc.

County: Bronx

HHAP ID#: 2012-011

HHAP Request: \$1,677,469

Total Project Cost: \$21,492,257

Summary of Project: Communilife, Inc., and its wholly owned affiliate, Home Assistance Technicians, Inc., were awarded \$1,677,469 in HHAP funds in order to newly construct a 65-unit

building in Bronx, NY. The project will consist of 65 studio apartments to provide permanent supportive housing to 36 homeless single adults diagnosed with a severe and persistent mental illness (SPMI) or who are diagnosed as mentally ill and chemically addicted (MICA) (NY/NY III Category A). The remaining 29 units will be for the permanent housing of low income individuals. Other development funding sources include LIHTC equity, Bronx Borough President's Resolution A funding, FHLB, and the HPD SHLP. Operating funding will include DOHMH NY/NYIII funding, tenant rents, and Section 8 vouchers from HPD.

Sponsor: Community Counseling and Mediation, Inc.

County: Kings

HHAP ID#: 2012-013

HHAP Request: \$3,500,000

Total Project Cost: \$18,465,429

Summary of Project: Community Counseling and Mediation (CCM) was awarded \$3,500,000 in HHAP funds to construct a 72-unit project located in Brooklyn. The project, known as Ruby's Place, will consist of 72 studio units, including 43 housing single adults diagnosed with a SPMI or as MICA (NY/NYIII Category A). The remaining units will include 29 studios for low-income individuals with priority given to elderly community members, and a superintendent's unit. Other development funding includes HPD SHLP and LIHTC equity also through HPD. Operating funding will consist of a NY/NY III subsidy through DOHMH, tenant rents, and Shelter Plus Care subsidies.

Sponsor: Project Renewal

County: Bronx

HHAP ID#: 2012-014

HHAP Request: \$3,250,000

Total Project Cost: \$14,672,261

Summary of Project: Project Renewal was awarded \$3,250,000 in HHAP funds to newly construct a 57-unit building located in Bronx, NY. Forty-seven of the studio units will provide permanent supportive housing for chronically homeless single adults who have a substance abuse disorder that is a primary barrier to independent living and who also have a disabling clinical condition (NY/NYIII Category E). Nine of the remaining units will house single adults diagnosed with a SPMI or as MICA (NY/NYIII Category A). Other development funding includes LIHTC equity, and HPD SHLP. Operating funding will consist of a NY/NY III subsidy through DOHMH, tenant rents, and Shelter Plus Care subsidies.

Sponsor: Housing Works, Inc.

County: Kings

HHAP ID#: 2012-016

HHAP Request: \$5,940,595

Total Project Cost: \$6,435,595

Summary of Project: Housing Works, Inc. was awarded \$5,940,595 in HHAP funds for the new construction of a four-story, 28-unit building located at 220 Hull Street, Brooklyn, NY. The 28 units will be studio apartments for homeless persons living with HIV/AIDS and qualify as NY/NYIII Category E. Other sources of development funding include the FHLB Affordable Housing Program, as well as equity from the applicant. Operating funds will be generated from rent and DOHMH NY/NYIII subsidies.

The support services will include case management, AIDS adult day health care (through the applicant's outpatient clinics), support groups, harm reduction/substance use counseling, independent living skills training, job training, legal services, transgender support services, dental care (through the applicant's dental clinic), and referrals for mental health services.

Sponsor: Oswego County Opportunities, Inc.

County: Oswego

HHAP ID#: 2012-017

HHAP Request: \$496,103

Total Project Cost: \$496,103

Summary of Project: Oswego County Opportunities, Inc. (OCO) was awarded \$496,103 in HHAP funds to rehabilitate a vacant 6-unit building for homeless youth located in Fulton, Oswego County. HHAP funds are the only source of development funding.

The project will establish an 8-bed transitional supportive housing program for Oswego County homeless youth ages 16-21. The operating revenue would be generated through tenant rents and a combination of federal, state and local funding, including that from: U.S. Department of Health and Human Services, OCFS, Oswego City-County Youth Bureau, NYSSHP, United Way of Greater Oswego County and local donations. The support services plan includes educational planning, emergency and safety skills, job seeking skills, household management and other services designed to assist the youth in transitioning to independent housing. Referrals will be made to other community service providers as appropriate.

Sponsor: Common Ground Community HDFC

County: Bronx

HHAP ID#: 2012-020

HHAP Request: \$ 3,720,000

Total Project Cost: \$46,211,420

Summary of Project: Common Ground Community HDFC (CGC) was awarded \$3,720,000 in HHAP funds to newly construct a 12-story building in the Morrisania neighborhood of the South Bronx. Other development funds are from bond financing and Medicaid Redesign Team (MRT) funds through HFA, LIHTC through HCR, HPD SHLP funds, and the NYC Council Resolution A funds. Operating income is based on tenant rents and project-based Section 8 rental subsidies from HPD. In addition, CGC will be also applying for NY/NY III operating subsidies through DOHMH.

The project, the Boston Road Residence, will provide 154 studio units of permanent supportive housing for singles. Ninety-three (93) units will be reserved for homeless seniors over 55 years with mental illness. These residents will qualify as Category A under the NY/NY III agreement: chronically homeless single adults who suffer from a serious and persistent mental illness (SPMI) or who are diagnosed as mentally ill and chemically addicted (MICA). The remaining 61 studio units will house low-income seniors. CGC in partnership with the Center for Urban Community Services (CUCS) will provide support services directly and/or through referrals, including initial needs assessment, preparation of independent living plan, comprehensive case management, assistance with self-administration of medication, rehabilitation services, respite services, employment services, benefits assistance, crisis intervention, health and mental health care, mediation, financial management training, and recreational activities.

MRT SFY 2012-13 Awards:

Sponsor: Opportunities for Broome, Inc.

County: Broome

HHAP ID#: 2011-009

HHAP Request: \$3,482,479

Total Project Cost: \$3,570,479

Summary of Project: Opportunities for Broome, Inc. (OFB) was awarded \$3,482,479 in MRT funds to substantially rehabilitate 86 Carroll St. in Binghamton. The project will also receive funding from

the Tioga Opportunities' Weatherization Program. The project will provide 22 studio units of permanent housing for chronically homeless individuals who have a documented disability and are high-users of Medicaid. The project is supported by the Broome County Department of Social Services (DSS), the Mental Health Association of the Southern Tier, and the Coalition for the Homeless of the Southern Tier (the local Continuum of Care organization). Operating funds will be based on tenant rents, Public Assistance shelter allowance and Shelter Plus Care subsidies.

Sponsor: Providence Housing Development Corporation

Co-Sponsor: Catholic Family Center

County: Monroe

HHAP ID#: 2011-003

HHAP Award Recommendation: \$1,985,576

Total Project Cost: \$4,256,830

Summary of Project: Providence Housing Development Corporation (PHDC), with Catholic Family Center (CFC) as co-sponsor, will use MRT funding to develop 21 units of permanent supportive housing in Rochester. The project, Son House Apartments, will entail newly constructing a three-story building with 21 one-bedroom apartments for homeless individuals and commercial space on the first floor. Other development funding is from HCR's Housing Trust Fund, the City of Rochester's HOME program, and a loan from the Bank of Castile. Providence Housing Development Corporation will be responsible for project development and property management. Catholic Family Center will be responsible for the provision of support services, including fundraising activities.

Project rents will be established at the Fair Market Rent and PHDC has secured a HUD SHP rental subsidy for 20 units; the remaining unit will rent at the Public Assistance shelter allowance. Catholic Family Center, which operates an emergency shelter adjacent to the project site, will rent the commercial space. Rental income from the commercial space will be used to offset the debt service from the commercial loan.

Sponsor: Polish Community Center of Buffalo, Inc. (Lt. Col. Matt Urban Center)

County: Erie

HHAP ID#: 2012-006

HHAP Request: \$3,655,438

Total Project Cost: \$4,392,813

Summary of Project: The Polish American Community Center of Buffalo, Inc., d.b.a. the Lt. Colonel Matt Urban Center for Human Services of Western New York, received an award of \$3,655,438 in MRT funds to newly construct a 20-unit project in Buffalo. In addition to HHAP, other development funding includes the Erie County Continuum of Care (CoC) and the Federal Home Loan Bank (FHLB). Operating income will be in the form of an enhanced shelter rate from the Erie County DSS, Erie County CoC, a grant from the City of Buffalo and various private grants.

This project will create 20 efficiency units of permanent housing for chronically homeless, single women with diverse special needs including mental illness, drug and/or alcohol abuse, victims of domestic violence and histories of physical and sexual assault who are high-users of Medicaid. The building would also contain a common community living space and support services offices.

The applicant proposes a supportive housing program targeting street homeless single adult women. Residents would be provided comprehensive support services ranging from budgeting and money management, independent living skills training, job skills training, and various therapeutic treatments and services.

Status of Infrastructure Development Demonstration Program

The Infrastructure Development Demonstration Program (IDDP) is administered by the New York State Housing Finance Agency (HFA). IDDP was established to reduce the development costs of affordable housing by providing grants to eligible applicants to be used in conjunction with existing state, local and federal housing programs. IDDP grants are limited to a maximum of five thousand dollars (\$5,000) per unit of affordable housing. Program funds can be used for hard and soft costs associated with infrastructure improvements.

Article XXI of the Private Housing Finance Law provides that HFA shall enter into agreements with other State agencies and public benefit corporations to carry out the provisions of that Article and in particular, to provide grant funds to complimentary programs administered by such agencies or public benefit corporations. HFA set aside \$500,000 in IDDP funding to support HHAP projects. At least 75% of the total amount appropriated for this program is being made available for projects located in cities, towns or villages having a population of 30,000 or less.

Below is a Status of IDDP awards:

Sponsor	# of Units	IDDP Award	Status
Steuben Churchpeople	7	\$35,000	Work Complete
Warren Washington AMH	18	\$45,000	Work Complete
Bethesda	16	\$80,000	Work Complete
JCTOD Outreach	8	\$40,000	Work Complete
Interfaith Partnership	10	\$5,000	Work Complete
SHORE	2	\$10,000	Work Complete
Mercy Haven	2	\$10,000	Work Complete
Fulton YMCA	11	\$55,000	Work Complete
Wait House II	6	\$17,380	Work Complete
Cattaraugus Community Action	23	\$90,000	In Development
	103	\$387,380	

Asset Management

SUMMARY OF 2012 ACTIVITIES AND ACCOMPLISHMENTS

HHAP has continued active oversight and support of the portfolio of operating projects through monitoring, reporting, assisting distressed projects and providing technical assistance. In addition, CPU is responsible for the recording of mortgages for projects in development; review and approval of requests to draw upon HHAC funded reserves; the procurement of Technical Assistance (TA) providers and auditing services for HHAC's annual audit; and ensuring HHAC's compliance with the Public Authorities Law.

Operating Portfolio

The HHAP portfolio of operating homeless housing projects currently consists of 364 projects and 547 sites. These projects provide a total of 8208 units and over 14,140 beds. The value of the portfolio in terms of the HHAP investment is \$576,804,334. While several new projects became operational in 2012, the operational phase ended in 2012 for 11 projects, which were removed from the portfolio figures.

Oversight

HHAP received 239 Annual Operating Reports for review in 2012. Reports include project operating data, budgets, audited financial statements, a description of support services and tenant accomplishments, documentation of insurance and payment of taxes, etc. In addition to the Annual Reports, 103 monitoring visits were conducted during 2012. Also, visits were conducted to newly operational projects to ensure a smooth transition from development staff to services and property management staff. The annual reporting process affords the opportunity to correct minor operational and contract compliance issues that are identified as well as provide informal technical assistance to improve the operation and viability of the projects. The results of the monitoring and reporting efforts confirm that the vast majority of HHAP projects are performing admirably. The projects provide vital supportive housing for a wide variety of homeless populations and the sites are being maintained the sites as ongoing resources for the homeless.

Technical Assistance

HHAP manages the procurement and provision of professional Technical Assistance (TA) resources to HHAP projects in development and operational. In 2011 a Request for Qualifications (RFQ) for TA services was released to procure consultants for a five year period.

As part of the program monitoring site visits to operating projects, HHAC issued a bid for projects due to be monitored to current TA providers who have indicated monitoring as one of the services. The monitoring round for 2012 included 105 projects, consisting of 150 sites across 29 counties. After tabulating all bids, work assignments were granted to eleven TA providers based on the lowest bidder, equitable distribution, and capacity of the TA provider. Of the total awards made, 35% were granted to Minority or Women Owned Business Enterprises (M/WBE's).

In addition, HHAP provided a range TA to various operational projects during 2012 including, but not limited to: board of director's training, capital needs assessments, property management, audit review, legal assistance, and emergency repairs.

Projects in Transition

HHAP also has averted closure of occupied projects by arranging for property management where the sponsor organization has failed financially and/or has been declared in default of the HHAP grant agreement. The following projects are under interim property management, while CPU facilitates the transfer of the projects to alternate sponsors. This process protects the tenants, preserves the State's investment and ensures the ongoing use of the sites as homeless housing.

Association for Neighborhood Rehabilitation (ANR) formerly operated several HHAP projects in St. Lawrence County. These include a 32-unit permanent housing project for homeless families and three SROs for single adults totaling 43 units. As a result of ANR's default under the HHAP agreements, a Request for Proposals (RFP) was issued to interested agencies. The projects are currently under interim property management by Transitional Living Services (TLS). The projects will be permanently transferred to TLS pending court approval of ANR's proposed dissolution plan.

Comlinks formerly operated several HHAP projects in Franklin and Essex Counties, including permanent housing for homeless families and a domestic violence (DV) shelter. As a result of Comlinks' default under the HHAP agreements, Franklin County Community Housing Coalition (FCCHC) was identified as an alternate sponsor agency and has assumed interim property management. FCCHC working to address various capital needs through the property management agreement. As the projects involve LIHTCs, HHAP staff is working with HCR, the Michel Associates, Ltd. (the Limited Partner) and FCCHC to complete the permanent transfer of the projects to FCCHC.

Community Unified Today, Inc. formerly operated an eight-unit project for homeless families in Geneva. As a result of CUT's default under the HHAP agreements, Providence Housing Development Corporation (PHDC) was identified as an alternate sponsor organization and has assumed interim property management. A foreclosure was completed as a vehicle to transfer the project to PHDC.

Genesee Valley Rural Preservation Corporation (GVRPC) operated a six-unit project for homeless families in Livingston County. GVRPC voluntarily surrendered the vacant site to HHAC. Pathstone and Chances and Changes, Inc., were identified as an alternate sponsor and co-sponsor, respectively, through an RFP process. The site has been transferred to Pathstone and repairs are underway.

Homeworks of Long Island (HWLI) operated a scattered site project for homeless individuals recovering from substance abuse in Suffolk County. HWLI approached HHAC about the possibility of relinquishing control of these properties and transferring them to another not-for-profit entity. With the assistance of a Technical Assistance (TA) provider who is involved in the Continuum of Care in Suffolk County (Long Island Coalition for the Homeless), HHAC was able to identify a potential property manager/sponsor; Mercy Haven, Inc. Mercy Haven conducted a site visit to these properties and has submitted a TA proposal in order to become a TA property manager for HHAC. Once a TA Agreement is in place, HHAP staff will facilitate a voluntary transfer of management responsibility to Mercy Haven and ultimately assign the HHAC Agreement and transfer title.

Love'm, Inc. operated a six-scattered site project for homeless families in Suffolk County. Following the default by Love'm under the HHAP agreements, Concern for Independent Living (CIL) entered into an agreement with Love'm to manage and acquire the sites. Concern secured

other funding to acquire and rehabilitate the sites and will assume ownership and redevelop the sites upon court approval of the property transfer.

Neighborhood Youth and Family Services, Inc. (NYFS) formerly operated a multi-site project for homeless families in Bronx. As a result of NYFS' default under the HHAP agreements, Housing Works, Inc. was identified as an alternate sponsor organization and has assumed interim property management. A foreclosure was completed as a vehicle to transfer the project to Housing Works.

Project Assistance – Completed

CPU resolved the following asset management issues, which required involvement by CPU in order to support the ongoing viability of the projects. These issues include correcting significant and unforeseen repair needs that threatened the project; facilitating replacement of the sponsor organization.

Trinity Alliance of the Capital Region (Trinity) operates a four-unit, two-site project for homeless families in Albany. They had requested additional HHAP funding to address water infiltration caused by failing stucco on an exterior wall. CPU provided TA in the form of architectural services. After some unanticipated structural repairs, construction was completed in 2012.

Project Assistance – Storm Damage Response

Hurricane Irene and **Tropical Storm Lee** caused extensive damage to communities in numerous counties across New York State in August and September of 2011. While many HHAP projects reported sustaining minor damage, five projects in particular suffered significant damage. Residents were forced to evacuate and HHAP was instrumental in efforts to restore the projects and assist in providing for the safety of the tenants. The repair work for the following projects was completed during 2012.

Broome County YMCA operates a 57-unit SRO for homeless men. The site is located alongside the Susquehanna River, and thus sustained considerable damage during Tropical Storm Lee with over three feet of water throughout the first floor/ basement. The sponsor applied all insurance proceeds to the cleanup and restoration of utilities to the site. An HHAC TA provider was assigned to arrange for the emergency repair of the elevator to ensure that disabled tenants displaced by the flood could also return to the site. The YMCA requested a contract amendment to cover repair costs that exceed the insurance coverage. The YMCA has made all structural repairs and continues to make needed repairs to the security and telephone systems and the replacement of affected equipment.

Community Potential (Binghamton Housing Authority) operates eight units of permanent housing for individuals with a mental and/or physical disability in Binghamton. The project was heavily damaged by flooding caused by Tropical Storm Lee and the building was evacuated. The sponsor engaged the original architect and general contractor to perform the repairs on the building. The HHAP contract was amended to provide funding for the repair work, which was completed in February 2012. All residents have returned to their apartments.

YWCA of Binghamton and Broome operates a 54-unit project serving homeless women and children. Most of the mechanical systems for the site were destroyed by water damage in the storm. The sponsor worked quickly reopened the site for residents to return, and began providing

emergency housing for many flood victims as well. An HHAC TA provider arranged for temporary heat, replacement of the two boilers and one of two water heaters serving the building.

Hurricane Sandy was a powerful storm that devastated portions of the Caribbean and the Mid-Atlantic and Northeastern United States during late October 2012. The City of New York and New Jersey were among the most affected by this storm. Two HHAP projects operated by the same organization suffered damages.

The Interfaith Nutrition Network (INN) operates a five-unit project spread over three sites in Nassau County. Two of these sites, totaling four units, were heavily damaged by Hurricane Sandy. HHAC dispatched TA architects/engineers to conduct an assessment to determine what repairs were immediately needed in order to return the units to a habitable condition. Emergency repairs were completed through a TA construction manager in order to expedite the return of the families to the units. The INN has also applied for assistance through the Federal Emergency Management Agency (FEMA) and filed insurance claims to minimize and/or offset the outlay of HHAC funds.

Project Assistance – In Process

Christopher Community (CC) operated a licensed adult home for mentally ill elderly individuals in Syracuse, NY. CC was granted permission by the NYS Department of Health (DOH) to close the facility and relocate the residents. The project was voluntarily transferred to Syracuse Behavioral Healthcare, Inc. (SBH). Additional HHAP funding was approved in May 2012 to redevelop the project to 30 congregate units serving single adults recovering from substance abuse.

Homeless Action Committee operates a 30-unit low-demand single room occupancy building for chronically homeless alcoholics. Additional HHAP funding was approved in October 2012 in to address critical repairs including failing rooftop heating units that provided heat to the building.

Paradise Opportunities operates a 16-bed of transitional housing project for homeless women in Buffalo. Additional HHAP funding was approved in November 2012 to address critical repairs including replacement of a failing boiler, roof repairs and associated water infiltration damage. The work also includes an expansion of the bed count by renovating the third floor. The increased beds further address the community need as well the overall financial viability of the project.

Conclusion

As noted in the Introduction of this report, New York was the first state in the nation to create a state-funded program dedicated solely to the development of supportive housing for homeless families and individuals. In creating HHAP, New York developed a unique program with the ability to meet a myriad of distinct and sometimes changing local needs. HHAP is designed to provide supportive housing for those that likely could not obtain or maintain affordable housing. The population served by HHAP consists overwhelmingly of extremely low-income households, typically with multiple barriers to independent housing. Disabilities, mental illness, substance abuse, and/or health conditions often compound issues of low educational attainment, employment history, and basic skills. These individuals and families find themselves facing these barriers in the context of high unemployment and a largely unaffordable housing market for low-wage earners (See the National Low Income Housing Coalition's "*Out of Reach 2012*" study). The primary focus of traditional housing programs is to provide financial assistance. In contrast, the primary focus of supportive housing programs is to facilitate the development of a comprehensive support system which includes housing as a fundamental service.

The architects of HHAP recognized that New York's most vulnerable citizens are New York's most economically disadvantaged households who need more than a mere roof over their heads in order to achieve the greatest level of independence possible. In addition to affordable housing, homeless families and individuals need assistance in connecting with critical baseline services such as Public Assistance, Supplemental Nutrition Assistance Program, SSI, and Medicaid in order to achieve basic stability. Once stabilized and in affordable housing, they can then focus on longer-term objectives such as family reunification, education and employment.

In addition, subsequent to the establishment of HHAP, New York created a number of wrap around support service programs that assist homeless and at risk households. These programs, also administered by OTDA, are designed to provide critical financial assistance to nonprofit operators of supportive housing both to ensure the long term financial viability of these projects and that appropriate services are available to residents.

OTDA has developed strong collaborative working relationships with local social services districts across the state, especially districts with high concentrations of homeless and public assistance households. OTDA works with local districts and their nonprofit partners to meet emergent local needs. In many instances, without HHAP funding, critically needed emergency or transitional housing needs would go unmet because HHAP is the only state funding source available for the majority of these programs. HHAP-funded emergency and transitional housing projects play a significant role in their local communities, particularly in upstate areas.

The need for the Homeless Housing and Assistance Program is greater than ever. The cost effectiveness of supportive housing has been well documented by leading experts. (See Culhane, 2002; The Lewin Group, 2004; and the Los Angeles Homeless Services Authority Economic Roundtable, 2009) HHAP is the only state resource specifically designed to address the supportive housing needs of homeless families and individuals. The HHAP projects provide localities across the state with a cost effective tool to address the increase in homelessness being experienced in a majority of communities.

HHAP and the service programs administered by OTDA represent a comprehensive array of funding to reduce the incidence of homelessness in New York. These initiatives are currently administered to compliment and increase the successful outcomes of the programs as a whole in combating homelessness. The programs work together to bring people into housing, maintain housing stability, and prevent a recurrence of homelessness.